

# FINANCIAL TIMES

No. 26,748

THE LIBRARY - THE UNIVERSITY OF TORONTO

Wednesday August 20 1975

\*\*10p



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## NEWS SUMMARY

### GENERAL

### Davis case: new probe

**EQUITIES** upward trend petered out, with the FT 30-share index closing 6.7 down at 823.5.

**GILTS** trading was still depressed and prices held to overnight levels. The Government Securities Index ended 0.12 up at 60.84.

**THE POUND** gained 95 points against the dollar to close at \$2.1178, its depreciation improving to 27.7 per cent. (27.8). The dollar's was 8.4 per cent. (2.4).

**GOLD** lost 50c to \$161.5.

**WALL STREET** took its worst hammering for more than

months, on inflation and interest worries. The Dow Jones Index lost 14.24 to 803.51.

**DINERS CLUB** is raising its membership fees to £7.50 a year. Back Page

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**SETTLEMENT** is expected of the dispute between U.K. and cane sugar suppliers over this year's shipments. Page 21.

**ICI** is launching a scheme to help U.K. medium-sized manufacturers of consumer goods to sell on the Continent. Back Page

**PUBLICANS** are threatening to refuse to stock Bachmann because Sheerwings intend to show a recommended price for it on TV. Page 7.

**NFT** management and shop stewards hold talks to-day on the future of the Small Heath factory. Page 10.

**SWAN HUNTER** strike by 5,000 ancillary workers has been referred to the Department of Employment. Union leaders and management hope to meet the DoE to-day. Page 10.

**JAPANESE** car manufacturers plan to export more vehicles to offset slump in home demand. Page 4.

**AVIS** plans to make inroads into NCP's virtual monopoly of prime parking sites, with a planned 200 centres in five years. Page 7.

**COMPANIES**

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**ROYAL INSURANCE** shows pre-tax profits up 42.4 per cent. at £16.8m. and reduced underwriting losses for the half-year. Page 18 and Lex.

**AKZO**, the Dutch chemicals company, shows a net loss of £14.8m. in the second quarter, on sales 18 per cent. down on last year.

**CHIEF PRICE CHANGES** YESTERDAY

(Prices in pence unless otherwise indicated)

**RISKS**

Electric 41% 1974/79 ESIA: + 1  
Avenue Close ..... 41 + 4

Bogart ..... 91 + 4  
Chubb ..... 78 + 4  
Halcyon ..... 172 + 1

Denbywars ..... 92 + 6  
Dowry ..... 105 + 5  
Dixons Town Deck ..... 95 + 5

Gillspur Inv. ..... 27 + 21  
Green & R. Prop. .... 15 + 21  
Hammer & Sons ..... 88 + 4  
Hawker Siddeley ..... 260 + 4

Hong Kong & Shanghai Bank ..... 219 + 6  
Kinloch ..... 118 + 5  
Marshall Morgan and S. M. ..... 67 + 3

Mersey (Montague L.) ..... 37 + 4  
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### BUSINESS

### Equities mark time: Wall St drops 14

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### Accountants seek more information in company reports

BY MICHAEL BLANDEN

New information for employees, the Government and the public at large should be included in companies' annual reports, it is argued in a discussion paper produced by the accountancy profession.

The paper takes cognisance of joint Accounting Standards set up by the accountancy profession, if company reporting well beyond Sandlands' legal responsibilities to it that it should be read in conjunction with the Sandlands code of ethics and encouraging Government action to extend the rules.

It recognises a wider duty of directors to explain their activities to other interested parties and to adopt the idea of "social accounting".

Its proposals cover some areas in which the Government, through the Industry Bill, has sought greater disclosure of information. Some of its proposals are likely to be highly controversial both within the accountancy profession itself and in the company sector.

After examining current accounting practices, geared to the concept of reporting to shareholders and creditors, the paper concludes that these do not fully meet the needs of users.

Additional statements should be published to include:

A statement of value added; an employment report; a statement of money exchanges with Governments; a statement of transactions in foreign currency; a statement of future prospects; and a statement of corporate objectives.

The paper expresses the belief that "social accounting will be an area of growing concern to corporate report users" and recommends "further study into methods of social accounting".

Introducing the paper, Sir Ronald Leach, chairman of the

### Mortgage 'lever' to restrain prices

BY ANTHONY HARRIS

THE GOVERNMENT

intends to use its influence over building society lending to restrain the rise in house prices, even if this entails damping down the recovery which has now begun in private sector housebuilding.

The paper emphasises the need to adopt current value methods of accounting in addition to the "inadequate" historic cost methods, and recommends that

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Accountants step forth, Page 12

inflation adjusted statements should be given equal status with the normal accounts.

Sir Ronald pointed out that the ASSC, set up in 1970, had now completed the main part of its initial programme of setting up new accounting standards and had felt the time was right to go on to a more fundamental examination of the purposes of company reports.

The working party which has produced the paper began work last October with the backing of all six of the leading U.K. and Irish accounting bodies, under the chairmanship of Mr. Len Boothman.

The results have been published as a discussion document, and Sir Ronald fore-

saw that a period of some six months or more would be given for debate on the subject before further action was considered.

This could include putting

### New setbacks for Portugal Communists

BY OUR FOREIGN STAFF

EFFORTS by General Vasco Goncalves, Portuguese Prime Minister, and the Communist Party to launch a political counter-offensive after recent setbacks met a series of defeats

little sign that the strike call had been heeded at all. The Lisbon trams stopped but other forms of transport, as well as the docks, kept working. In the north many unions issued statements condemning the stoppage.

Later, the Communists abandoned plans for a mass meeting in Oporto in view of the political situation. Anti-Communist strikes started in the north have left six dead and hundreds injured in the past months. The meeting had been seen as a part of a Communist attempt to win back lost ground.

During the previous night, a man was killed and more than 100 wounded when traps fired on the Communist Party office at the northern town of Ponte de Lima. Military sources said the unit had gone on the alert without informing the northern regional command.

It was believed to be intended as a show of force against the region's pro-Communist commander, Brigadier Eurico Corvacho.

In Lisbon, a meeting of workers at the main daily newspaper, Diario da Noite, voted to suspend 30 out of 54 journalists who had attempted to publish a protest against what they called the paper's pro-Communist bias.

Only two votes were cast against. The meeting was said to have been attended by "many hundreds" of the paper's staff of more than 1,000.

Last week, the newspaper's Communist-dominated printers refused to print the dissident journalists' protest and published a counter-statement of their own.

Meanwhile, in the Portuguese Atlantic possession of the Azores, the Communists suffered another

Continued on Back Page

### Petrol price war 'will squeeze out small garages'

BY PETER FOSTER

THE PETROL PRICE WAR is Secretary, to examine and report leading to an fundamental on the levels of petrol retailers' "readjustment" in the garage margins, special attention to trade which will leave it with the maximum price controls fewer but larger outlets. This is then in force. The reference one of the main conclusions of was made more general in the final report of the Price December, when the controls Commission on Motor Fuel were removed.

Retailers' Margins, published The final report says that yesterday.

Confirming the finding of an interim study published in March, that small garages were being driven out of business and that prospects of a further fall, average net margins of a "reasonable" level last summer

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LOMBARD

# Comparisons are odorous

BY ANTHONY HARRIS

THE GROWING literature on Who and What Went Wrong at British Leyland is revealing a rich seam of absurdity and malice for the student of human nature (business division). It was once my business to keep a close eye on that company; so I will ration myself to one observation on the general argument. This is simply to say that Geoffrey Robinson's assertion that the management in practice treated budgeting as a purely abstract exercise, which bore even a tenuous relationship to what actually got done, sounds very like the company I used to know and love. I remember years in which the Longbridge complex used to announce as its output the management target for the week—usually about 18,000. The fact that actual production fell short of this by some 4,000, every single week, was tactfully ignored.

## The habit

However, the old British Leyland management had no exclusive rights to meaningless figures; and the habit seems to be catching. Let us examine briefly two of the general assertions made by the company's critics: British Leyland is over-capitalised, as can be seen from the output per worker; and it is under-capitalised, as can be seen from the investment per worker. If that sounds a reasonable analysis, read it again.

You have spotted it? Then perhaps you qualify for a Parliamentary Committee. The first point is, of course, that if a company is over-capitalised it will have, by definition, a low ratio of capital, or investment, or whatever you will, per worker. If there are too many workers, every "per worker" ratio ought to be low; it is a simple matter of vulgar fractions. Only if you deflate the labour force to what it ought to be by competitive standards can you begin to judge the adequacy of equipment, or stocks, or anything else.

Even this, of course, is a gross over-simplification; for to some extent capital and labour are substitutes for one another. Intensive farming, for example, tends to show a very high output per acre, but a low output per man, compared with prairie farming. The more expensive land is, the more it makes.

Industrial managers have to make a similar judgement; in an economy where labour costs are relatively low, more labour-intensive methods are likely to be used. It is also important to know something about the mar-

## Efficiency

This idea, contained in today's circular from the Accounting Standards Committee, raised some very severe problems of its own, but let us leave them to the accountants. A very belated coming to admit that value added is the real measure of company activity.

## One method

INTENSE HEAT in Britain and brought back from their yellow-jacket: is it steady, or stop-go? An important study of the electric motor industry ones showed that in the market for small motors—the kind used in household appliances—the most "backward" competitor was the most profitable, because he did not have nearly so much capital satiating its head off during the regular slumps in the industry. Men can be switched to other work, or at worst laid off. Specialised production tools just sit there.

In any case, what is "output"? Accountants will tend to measure it in cash; but this is no use if a company's pricing policy or its cost levels are under attack. Broad-brush critics like to talk of "units," which makes a Mini-equivalent to a Jaguar. Either measure in any case overlooks a much more fundamental question: how much of its product does a company make itself? Some companies tend to make nearly everything that goes into their product; others buy in a great deal of equipment and bolt it together. That is why accountants are very belatedly coming to admit that value added is the real measure of company activity.

## Close association

CLOSE ASSOCIATION and a fortnight's strenuous collaboration with a skilled viticulturist do, however, prompt me to suggest one method of joggling an old and abandoned greenhouse into production. Fruiting things which refuse to fruit are the toughest, and most frequent, problem for someone who likes to be busy about other people's gardens.

Everybody has one somewhere, and it cannot really be blamed on the dogs or the children, those two invaluable scapegoats for most other problems, not least because they are themselves uncontrollable.

Nor can a baron vine be dismissed as too old. The Hampton Court vine was planted in 1783 and remains a lesson to those who thought that vines peaked, like scientists, by the age of thirty. It is well worth taking trouble with an old vine, if you happen to have inherited one with a pre-war greenhouse.

Ten years ago, I had reason to assist in the revival of three huge greenhouse specimens. They looked wretched and were only a home for red spider. A yellow-brown photograph of their heyday still hung framed beside the green point of the vine's old iron ventilation lever. A gardener in Wickerbottom, and two maidens in uniform were known beneath a crop which might have belonged in some Muslim paradise. The dark bunches hung down like swarms of bees and showed the same level bloom from top to bottom.

Vine Madresfield Court, 1919, ran the caption, a superb old variety with the Muscat flavour of its two parents: the Worcestershire garden from which they took their name was the garden behind Evelyn Waugh's Action-Brideshead, a fitting home for such a heady variety. I had no idea how they could possibly be

and airy, it is fatal for the crop. Syringing is almost essential once growth has begun in April.

For the next fortnight, I learn that one should attack the roots. The soil, of course, had to be changed. Usually, an old vine has exhausted it, and neglect causes it to drain too slowly. A rich turf, loam suits a vine very well, so if ever you happen to be taking up some of your lawn in order to make a new flowerbed, wonder whether you cannot use the turf as a means of grapes.

The recipes of the initiated are, of course, more awesome. Our directing viticulturist would repeat the old formula passed on by his instructing gardener a generation previously: a cartload of turf, a hundredweight of quarter-inch bones, a barrow load each of mortar, old broken bricks and the rubble of plaster, the whole to be mixed with a load of road-scrapings. Thanks to the motor car, I was spared the task of collecting the latter.

While changing the soil, you should be aiming to reach the main roots and cut out all those which are long, old and bare. You can work inwards, assuming your vine is in a five- or six-foot border, and come to rest about a foot from the stem. It is important to shade any exposed roots during your progress, as a vine hates to be dried out at its vulnerable parts: a protection of damp straw works very well.

## A prudent pruning

A prudent pruning of the roots and a change of soil is followed by a shortening of the lesser side-growths which are probably out of control. If the main stems are weak and brittle, there is nothing for it but to cut them back and make a healthy young replacement, if available, near the base. This lets you in for a three-year delay while the young stem becomes a main one, but it is a successful treatment.

Meanwhile, the spurs on the main stem must never be less than a foot apart. Overcrowding is a frequent error and, as a grape likes to be damp, warn

## APPOINTMENTS

# President-International Operations

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## ASSISTANT DIRECTOR - Financial Planning

**£10,247-£11,149**

The Assistant Director is responsible to the Director of Finance for the medium and long term capital programmes, development of long range revenue forecasts, appraisal of capital projects and the application of economic and financial techniques to the Authority's work. The duties of the post also include oversight of data processing. The Computer Services Manager is in the current year installing terminals in all divisions and developing a full range of financial systems. Later the Assistant Director will be closely concerned with the introduction of data processing to a wide variety of non-financial tasks.

The post is suitable for a qualified accountant and the possession of a degree in economics and/or experience in a finance or economic planning department of a public authority would be an advantage. The holder would need to be prepared to travel to the Water Authority's divisional offices and would be encouraged to play a part in national developments in his particular field. The officer would be located in central Leeds and relocation expenses are available. Salary is within the range £10,247-£11,149.

Applications giving full details of age, education, training, qualifications and experience, together with the names and addresses of two referees, should be sent to the Personnel Officer, Yorkshire Water Authority, West Riding House, 67 Albion Street, Leeds LS1 5AA, by 15th September 1975.

## CONTRACTS AND TENDERS

A. G. McKEE & CO. on behalf of YACIMIENTOS PETROLIFEROS FISCALES BOLIVIANOS

INTERNATIONAL PUBLIC LICITATION NO. 5

PURPOSE Supply of cooling towers for a refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On October 21, 1975 at the below-mentioned office at 11.00 a.m. The bids will be received until that date and time.

INTERNATIONAL PUBLIC LICITATION NO. 6

PURPOSE Supply of process towers for a refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On October 23, 1975 at the below-mentioned office, at 11.00 a.m. The bids will be received until that date and time.

BID BOND: 5% of the amount of the bid.

INQUIRIES AND DOCUMENTATION: Inquiries may be made, and specifications and bidding conditions may be secured at the office of "A. G. McKEE & CO." Hipolito Yrigoyen 440, 8th floor, Buenos Aires, Argentina.

PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S.\$50.00 its equivalent.

VALIDITY OF OFFERING: Thirty days following bid opening date.

No. 60261 of 1975

in the HIGH COURT of JUSTICE Chancery Division, Companies Court in the Matter of ESCORT CONTRACTORS LTD and in the Matter of The Company in liquidation.

NOTICE IS HEREBY GIVEN that the Petition for the winding up of the above-mentioned Company by the High Court of Justice, London, dated 24th August 1975, presented to the said Court by CITY ELECTRICAL FACTORIES LIMITED of Abingdon, 61 Gurney Lane, Cheshunt, Herts, EN7 5LA, is now open for inspection and is and prove that said debts or amounts due or to become due or to be due, which may be or will be incurred from the said Company or in default thereof, shall be or will be deducted from the said debts or amounts due or to become due or to be due.

Dated this eighth day of August, 1975.

R. D. Liquidator.

GEOFFREY DADD LIMITED IN LIQUIDATION

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SEYMOUR & MAJORES LTD

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EUROPEAN COAL AND STEEL COMMUNITY LTD

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Dated this eighth day of August, 1975.

M. Nadim Radle

COMPANY NOTICES

ESOC PETROLEUM COMPANY LIMITED

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Dated this eighth day of August, 1975.

M. Nadim Radle

RESTAURANTS

SACARANDA, Walton St., S.W.1. Open-air lunches in garden. Dinner 6 p.m. to midnight. 588-0074.

## Songwriters name their top ten

Songwriter Leslie Sarony, songwriter, singer and actor Jack Warner, and bandleader Harry Leader, were among the ten gold badge winners for 1975 awarded for service to music by the Songwriters Guild of Great Britain.

The other winners are actor John Blythe, Robert Kingston, songwriter and managing director of Southern Music; Father Caruana, the Roman Catholic priest who inaugurated the Gibratlar Song Festival; Cliff Adams the singer; Judith Henry, the first girl secretary of the Songwriters Guild; John Frank, record producer; and Eddie Sleath, brass band adjudicator.

## ITV Radio

All Regions as BBC 1 except at the following times:—

Wales 130-145 p.m. O'Day Mor. 5.30-5.45 Crystal Tipps and 5.45-5.55 News.

5.55 Nationwide (London only).

6.00 Bug Bunny. 6.00 Dr. Who.

6.15 News Extra. 6.15 Jimmy Savile.

6.20 Play School. 6.20 Saturday Club.

6.30 Saturday Club. 6.30 Saturday Club.

6.45 Saturday Club. 6.45 Saturday Club.

6.55 Saturday Club. 6.55 Saturday Club.

7.00 Saturday Club. 7.00 Saturday Club.

7.15 Saturday Club. 7.15 Saturday Club.

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7.55 Saturday Club. 7.



## WORLD TRADE NEWS

# Swiss textile exports will fall 14% this year

By JOHN WICKS

**SWISS EXPORTS** of textiles and clothing during 1975 are expected to reach a value of some \$2.5bn (£422m.), a 14 per cent. fall below the corresponding months of 1974.

This estimate is based on an overall downward trend this year in export activity is ex-

pected by the industries in question, whose volume sales to foreign markets showed an improvement in the second quarter of 1975 over the first three months.

The overall decrease booked for the first half was primarily attributable to lower textile shipments, particularly of woven materials and embroideries, while clothing exports held up relatively well and in value terms were equal to those in January-June 1974.

Imports of textiles and clothing fell more sharply than exports—by an overall 21 per cent. in volume and 20 per cent. in value—as a result mainly of smaller purchases from abroad of spun goods, yarns and weaves.

The Association of Swiss Clothing Industry announced a 7.9 per cent. drop to Sw.Fr.736m. (£130m.) within the total for imports of clothing. That compared with the unchanged half-yearly export value of Sw.Fr.210m. (£35m.). Amongst supplier countries were South Korea, whose sales doubled, and Taiwan, with a rise of 64 per cent. Those countries are seen as proving an "effective competitor" for Hong Kong, whose sales to the Swiss market stagnated with a drop of 1 per cent. below the corresponding 1974 period.

## No cartel on shoes

THE Swiss Cartel Commission has stated that, despite the closing of 18 shoe manufacturing concerns in Switzerland in the period 1968-1973, there have been no concentration developments which would jeopardise or exclude competition within the industry.

The Commission's report is the second of a series in which conditions of competition are being examined in various sectors of the Swiss economy. The conclusion is that the falling off in business in the shoe industry is attributable primarily to the import boom, the change in consumer demand and difficulties on the part of Swiss producers to adjust to the needs of a bigger market. The Commission says there has been little or no concentration within the industry.

In the period output per year fell from 14.39m. pairs to 10.32m. "a certain closer moving together" of undertakings.

## Japan raises car export targets

**JAPANESE CAR** manufacturers are raising export targets to offset an expected decline in domestic sales. A Toyota spokesman said the company now believed exports this year could match or exceed the 1974 record of 556,000 vehicles, against an original forecast of 500,000.

It now looks "very difficult," he said, for Toyota to meet its original forecast for domestic sales this year of 1.4m. vehicles.

With world-wide recession dampening export demand, Japanese car makers mounted strong sales campaigns to boost home sales, which in the first half-year rose 31 per cent. above 1974 while exports dropped 6 per cent.

Spokesmen for Japanese car companies say they now expect domestic demand to slacken because of expected higher car prices forced by dearer steel and other raw materials, and added costs to meet the tough 1975 anti-emission controls.

Japanese vehicle exports in July rose 3 per cent. above June to 244,000 units, the highest monthly level thus far this year and only 1 per cent. below July 1974.

A Nissan spokesman said he expected export sales in the first half of its financial year ending September 30 would show a fall of 3 per cent. as compared with a year earlier.

TOKYO, August 19.

But in the second half to March 31, 1976, shipments were expected to rise 7 per cent. to 470,000 units—the earlier forecast was 450,000.

Home sales by Nissan in the first half were forecast to go up by 39 per cent. but in the second half to drop 8 per cent.

Spokesmen generally said a major factor in export hopes was an expected upturn in U.S. demand. Shipments to the U.S. for January-June fell 32 per cent. last year, an earlier to 973,000 units. But most manufacturers hope their small-sized, low-fuel consumption cars can stop the downward trend.

Reuter

## Mexico fosters links with Guyana

BY OUR OWN CORRESPONDENT

**MEXICO COULD** become a major influence in the Guyana economy if plans between the two countries for joint industrial ventures, increased trade and technological co-operation swing into gear. Mr. George King, Guyana Minister of Trade, has finally revealed the extent of the wide-ranging discussions which he had with Mexican officials a fortnight ago when he led a government team to Mexico City following the visit here by President Echeverria Alvarez.

Mr. King said feasibility studies would be launched shortly for co-operation between Guyana and Mexico in establishing plants here for manufacturing cacao butter and powder and chocolate, producing paper from bagasse (cane by-products), alumina sulphate, sulphuric acid, cosmetic products, and production of table salt from bulk Mexican salts.

He further revealed that Mexico has offered to help in establishing a goat farm here, to bring Guyana to overcome its problems to permit entry of sea ships, to erect cement silos for storing cement bulk-purchased from Mexico, and to construct a vessel for the river areas of Guyana.

There is also a Mexican offer to become involved in government plans for a major expansion of the sugar industry to raise production from the present level of 350,000 tons to 600,000 tons by 1980.

## IN BRIEF

### Scotch sales in U.S.

Impact of the U.S. recession on sales there of Scotch whisky is reflected in bond clearance figures, which show a 10 per cent. fall over the first half-year to 23.7m. tax gallons. Trading down continues, with bulk shipments for local bottling rising 16 per cent. to nearly 10m. gallons within the total. Tax paid on imported bottle whisky fell almost 25 per cent. to 13.8m. gallons.

### Isuzu in Thailand

Isuzu Motors' subsidiary in Thailand has doubled its truck assembly capacity to 1,000-1,100

GEORGETOWN, August 19.

Mr. King made it clear that discussions with the Mexicans related not only to increased acreage but also to the establishment of additional factories. So quantities of Guyana's greenheart and more woods for use in the sugar industry in its port development and railway expansion projects Guyana through the Booker-McConnel subsidiary, the major producer, and until recently the Demerara Company from another British owner but which has now been nationalised.

The Minister announced that tentative when the Government is told to be surprised, but the feeling here among observers is that the Mexicans are serious about their proposals.

## More trade with Trinidad

BY DAVID RENWICK

PORT OF SPAIN, August 19.

**MEXICO IS** the latest Latin American country with whom Trinidad and Tobago has signed an agreement in an effort to build up an export trade in what has hitherto been an area closed to goods from the Caribbean Community and Common Market (Caricom) countries.

Following the official visit to Trinidad and Tobago of President Echeverria Alvarez of Mexico it has been agreed that a joint Mexico-Trinidad and Tobago mixed government com-

### Export Contracts

**PLESSEY** is supplying crossbar exchange equipment worth £15m. to Brazil.

**MATERO**, Horley, Surrey, reports its largest export order yet, for forklift trucks and loading shovels worth £800,000, to the Egyptian Ministry of Housing and Reconstruction.

**MERRYDOWN** has sold 12,000 litres of medium sweet apple wine to Denmark, the second shipment in three months. Shipped in bulk, the wine will be sold under the Merrydown label by the importers Det Franke Vinlaget.

**UOP** Feltham, Middx., is to make £500,000 worth of expansion joints for Kellogg Company, Houston, for a liquid natural gas receiving terminal at Cove Point, Maryland, U.S.

**BT SALES AND SERVICE**, Sheffield, will supply carbon monoxide exhaust extraction systems worth £10,000 to Eriksen's Ford Centre, Johannesburg.

**C. HENNINGS**, Prescot, will provide nine prefabricated cold rooms valued at £37,000 to West-Bergen, Norway.

**HEAD WRIGHTSON PROCESS ENGINEERING**, with Head Wrightson India, will design, supply and erect gas cooling, cleaning and storage systems for two steel-making furnaces at Bokaro Steel, Bihar.

**DONCASTERS BLAENAVON** (Daniel Doncaster group) has a first order worth £140,000 from Motoren-und Turbinen-Union Munchen for turbine casing, and flange rings for engines of the Electricity Trust of South Australia's Adelaide power station.

**EDINBURGH FESTIVAL NUMBER**

On August 22nd you can buy the September issue of The Scottish Field. It's a very special issue which tells you all about the Edinburgh Festival and its Fringe activities.

Edinburgh vibrates to the stir of the Festival and next best thing to being there is to read about it.

Make sure of your copy.

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## OVERSEAS NEWS

# Australian budget aimed at curbing inflation

BY KENNETH RANDALL

THE 1975-76 budget introduced take account of the duty.

by the Government to offset forecasts a rise of 5 per cent in real gross domestic product, after the real immediate, levies \$A2 a barrel on Australian-produced crude oil, natural liquefied petroleum gas, \$A15,000 range, 60 cents at \$A20,000-\$A25,000 and a top rate of \$A215m higher than last year, but the overall strategy is bound to affect their prices. The main burden will again fall on producers and the Government made no attempt to hazard a guess at the final effect for the consumer on products like petrol and home heating oil.

The oil levy is estimated to yield \$A280m and the coal levy \$A120m in 1975-76.

Duty on beer is being raised by the equivalent of four cents a ten ounce (standard) glass, to yield \$A234m, duty on spirits rises by the equivalent of one cent a tax and differential treatment for brandy (originally to assist local production) is ended, raising an extra \$A12m, duty on tobacco and cigarettes is increased by the equivalent of six cents an average packet of 20, to yield \$A285 less.

As a real proportion of GDP, public sector spending will still be greater in the new budget than last financial year, but its growth has been cut back dramatically. Last year, government spending jumped 46 per cent in terms of dollars, pounds and French francs, and concentrate on organising convertibility between their own currencies, he urged.

At a first step, President Mobutu announced that Zaire would start accepting the currencies of other African countries in settlement of trade balances. Immediate studies would now be undertaken to see how this could be organised in practice he said.

The economy of each African country should not be planned separately but on a continental basis he continued.

If each single country wanted its own shipping and airlines, for example, they would all make a loss, he suggested. He regretted the lack of trade between African countries.

The countries of Africa should protect themselves against the "savage liberalism" of international trade as presently conducted, the President argued. Measures should be taken to stabilise receipts from commodity exports and increase the price of raw materials.

Immediately after his assembly victory, Mustapha moved to tighten his grip on the men who voted for him. Of the 30 supporters, 22 were given Sabah seconded, Mustapha is likely to go on a quiet offensive against Berjaya, and tighten the political screws on his opponents.

The steps in the scale of personal tax rates are reduced to 42.5 per cent and extensive restructuring of the personal tax scales. A double rate of depreciation, introduced "last year as a temporary stimulus to business, is being continued beyond the proposed cut-off date of last June 30 and extended in coverage. It will now apply to all plant, except cars and light trucks, including plant in industries such as transportation and construction that were previously exempted.

But in the search for new revenue, the Government is introducing an immediate export levy on coal of \$A6 a tonne for high quality coking coal and \$A2 a tonne for other coals. To protect for which there has been widespread demand since the recently renegotiated prices, Australian producers will have to carry the new charge. Mr. Hayden said: "No consideration will be given to adjustment of prices to personal tax rates are reduced.

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The PLO 'will accept Mideast pact'

BY MICHAEL TINGAY

THE PALESTINE Liberation Organisation (PLO), will be able to accept the interim settlement to be negotiated by U.S. Secretary of State Dr. Henry Kissinger when they are completed, as long as the withdrawal remains within the context of a military disengagement, as were the January 1974 arrangements.

The source made it clear that the PLO position was discussed and agreed on in Damascus, and indicated that the moderates held the day in spite of increasing pressure from other wings of the PLO. The source denied that Yasir Arafat, the PLO leader, was in danger of losing his position.

The fear in Egyptian circles, not to mention in the West, is that Yasir Arafat could be squeezed into an untenable position by his acceptance of

CANTERBURY, August 19.

Another new tax, effective immediately, levies \$A2 a barrel on taxable incomes up to \$A10,000, rising to 45 cents in the \$A10,000-\$A15,000 range, 60 cents at \$A15,000-\$A25,000 and a top rate of 65 cents in the dollar for higher taxable incomes. In practice, however, there will be a rebate of at least \$A540 for every taxpayer, meaning that lower income levels will pay no tax at all. The main benefit is aimed at the middle income group. A taxpayer with an income of \$A15,000 will pay \$A285 less.

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## INTERIM STATEMENT

### THE FIRST SCOTTISH AMERICAN TRUST COMPANY LIMITED

Interim Statement (Unaudited)

	For the six months ended August 1 1975	August 1 1974
Gross Revenue	\$89,434	\$81,363
Interest	223,885	244,582
Expenses	30,928	25,688
Taxation	240,417	504,230
	395,204	177,688
		547,938
		333,225

An interim dividend of 0.7p on the Ordinary Shares (same as last year) has been declared payable on 1st October, 1975, absorbing, together with the half-year's Preference dividend paid on 1st August, 1975, a total of £217,721.

During the period £500,000 3½% Debenture Stock 1965/75 and £1,000,000 3½% Debenture Stock 1965/75 were repaid at par on maturity.

Valuation of Investments	Net Asset Value including full dollar premium	per Ordinary Share
August 1 1975	£30,415,883	25p Share
February 1 1975	£24,571,396	62p
August 1 1974	£25,563,888	58½p
Belize House, West Ferry, Dundee.	Joint Managers A. K. Aitkenhead, W. D. Marr	

## Parkland Textile (Holdings) Limited

### Long Term Confidence

#### Results for year ended February 28, 1975

	1975 £'000's	1974 £'000's
Turnover	16,566	18,080
Profits before tax	143	1,011
Profits available	47	486
Cash Flow	475	1,009
Earnings per share	0.62p	7.56p
Net asset value per share	89.3p	86.1p
Ordinary dividend	6.93%	12.47%

The following points are included in the review by the Chairman, Mr J L Hanson:

**Future Prospects:** It is far too early to forecast the current year's trading particularly in the light of the country's present economic difficulties. Every effort is being made to contain the current losses of certain subsidiaries and achieve a fully viable and profitable result for the coming years. We recognise however the difficulties which must be faced at a time when we are:

Copies of the Report and Accounts can be obtained from The Company Secretary, Parkland Textile (Holdings) Limited, Albion Mills, Greengates, Bradford.

### Mobutu urges OAU economic summit

By Reginald Dale

KINSHASA, August 18. PRESIDENT MOBUTU of Zaire has called for an African summit conference devoted entirely to economic problems to take place as soon as possible. The Organisation of African Unity, he said here, should not concentrate exclusively on divisive political issues at a time of world economic crisis.

Opening the fourth Assembly of the Association of African Central Banks here yesterday, President Mobutu also proposed a new charter leading to Africa-wide economic unity and currency stability. African countries should stop thinking about their own currencies, he urged.

As a first step, President Mobutu announced that Zaire would start accepting the currencies of other African countries in settlement of trade balances. Immediate studies would now be undertaken to see how this could be organised in practice he said.

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The PLO 'will accept Mideast pact'

### POLITICS IN MALAYSIA

## Sabah's threat of secession

BY WONG SULONG, IN KOTA KINABALU

TUN MUSTAPHA has got his remaining eight assemblymen and people of doubtful biggest political curse, and he message through: he is a born is brothers, while the other loyalties. Already, two West fell because he had refused to means at his disposal to and timber concessions. Every pro-Berjaya Daily Express have remain as the boss of Sabah. In fact, given his work permits can stake in seeing Tun Mustapha's called, and even Tun Stephens, the oil- and timber-rich East Malaysian state. In fact, given his right conditions, Tun Mustapha will even fight to be the boss of the whole of Malaysia, or become absolute ruler of a new nation, which he has threatened to bring about.

In the past month, the 57-year-old Chief Minister has displayed the best fighting spirit and tenacity befitting of his Suluk race, as he quietly and swiftly outmanoeuvred his opponents in the Berjaya party, who, with the connivance of the Federal Government, had tried to topple him while he was overseas.

With native shrewdness, he refused to take on his opponents' challenge in a general election, to answer their charges of corruption, despotism and secession against him, but instead retreated to the 38-man State legislative assembly where he retains overwhelming control.

From that bastion, Tun Mustapha is unshakable. Last week, he ordered a special one-day session of the assembly, where he flatly denied all the charges against him, and, for psychological impact, he got the assembly to give him a massive vote of confidence, as well as a censure motion against his long-time arch rival, Tun Fuad (Donald) Stephens, for indulging in political activities imbecilic of a Governor.

Tun Stephens, leader of the Kadazans, the largest racial group in Sabah, resigned as Governor three weeks ago, to take over the leadership of Berjaya.

Immediately after his assembly victory, Mustapha moved to tighten his grip on the men who voted for him. With his position within Sabah secured, Mustapha is likely to go on a quiet offensive against Berjaya, and tighten the political screws on his opponents.

Viewed in perspective, the present power struggle is an extension of the conflict that erupted in the state some 10 years ago. The issues and personalities involved are very much the same as before, although the roles of the politicians are now reversed.

When he was removed as Chief Minister 10 years ago, Tun Stephens made a poignant statement accounting for his downfall.

Tun Stephens, leader of the Sabah Foundation, controlled by Mustapha and his political adviser Syed Keechik, has given 3,300 square miles of the best timber land, and many local dignitaries are unable to get concessions because the Foundation has been one step ahead of them, or those with concessions are finding that they have to build expensive roads, which will cross over, and benefit, the Foundation's land, if they want to get their timber out.

The tragedy of the present crisis is that Sabah is a very rich state, with a very low level of social and educational development. As a result, a few articulate politicians, business and other business, and better-educated Sabahans, have benefited from the state's great wealth, while the great majority of Sabahans in the interior are living not very much above the poverty line.

### Seychelles team named

BY JAMES BUXTON

THE BRITISH Government has named the three man Commission which is to investigate the electoral system of one of Britain's few remaining colonies, the Seychelles, in the Indian Ocean.

The Commission, which will meet in October in London and go out to Seychelles later in the month, is to report to a constitutional conference to be held next January.



### Texas Commerce Bancshares, Inc.

PARENT COMPANY OF

## TEXAS COMMERCE BANK

HOUSTON, TEXAS

Incorporated with Limited Liability in the U.S.A.

### Consolidated Statement at 30th June 1975

#### ASSETS

Cash and Due from Banks	\$525,519,000




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## EUROPEAN NEWS

# W. German coalition faces test on economic strategy

BY JONATHAN CARR

**IN SPITE** of a positive independent forecast for the development of the economy next year, the West German Government now faces a series of crucial decisions on how growth and financial stability can be safeguarded in the middle and long term. All the signs are that elaboration of a joint strategy here will test to the utmost the co-operative spirit with the coalition of Social Democrats (SPD) and liberal Free Democrats (FDP).

The two sides are meeting tomorrow at the highest level—Chancellor Helmut Schmidt and Finance Minister Hans Apel of the SPD, Foreign Minister Hans-Dietrich Genscher and Economics Minister Hans Friederichs of the FDP. They are also to be joined for their discussions at Herr Schmidt's holiday retreat in North Germany by Dr. Karl Klaassen, president of the Bundesbank.

The meeting was first arranged between Herr Schmidt and his Financial Ministers to consider the latest report on the economic situation prepared for the

limited measures to boost the economy due at the end of this month, and for the supplementary budget to be presented in September.

All these issues will still be on the agenda, but the presence of Herr Genscher, chairman of the FDP, makes plain that fundamental policy matters directly affecting party interests will be under discussion, too.

The new report—just presented by the Government's independent Economic Advisory Council—will make pleasing reading, since it believes that a 6 per cent. economic growth rate in real terms is possible next year (against a rate of minus 3 per cent. in this) accompanied by a rise of only between 4 and 5 per cent. in consumer prices.

However, the report makes clear that achievement of such results depends on a number of factors all developing satisfactorily, among them a revival of foreign demand and conclusion of reasonable wage settlements at home. It also makes the

BONN, August 19.

point repeatedly stressed in the last fortnight by the FDP in general and by Herr Friederichs in particular, that as well as short-term economic measures, middle term problems, especially in the tax field, must be tackled to increase the investment propensity of the private sector.

Herr Friederichs notes that real investment between 1970 and 1974 rose on average by only 2 per cent. a year. In his view this must rise to an annual rate of 6 per cent. if national growth is to be sufficient to guarantee a high level of employment. He and his party colleagues have therefore been drumming away on the urgent need to diminish the tax burdens on companies, prevent a further increase in State expenditure as proportion of GNP, and not least to try to ensure that the Government is not competing for credit with the private sector in the capital market.

The SPD—in particular Herr Schmidt and Herr Apel—have long been stressing the need for savings. But an independent report has received by the Finance Ministry shows action must go much further than the Treaty itself was the result of a major international scientific project—the International Geophysical Year, in 1957-58, when twelve nations engaged in vigorous co-ordinated scientific research at over 30 stations in Antarctica. Subsequently the twelve—Argentina, Australia, Belgium, Chile, France, Japan, New Zealand, Norway, South Africa, Russia, Britain and the U.S.—decided to continue their co-operation and give it a formal framework.

Prosecutor Constantine Stamatios, who summed up the charges for the prosecution, acknowledged that the court accepts his request. If the court accepts his request, the defendant who face charges of high treason and insurrection in connection with the 1967 coup.

The two officers for whom he recommended mitigating circumstances were retired Colonel George Constantopoulos and retired Lieutenant-Colonel Evangelos Tsakas who in 1967 were junior officers.

The prosecutor asked for the acquittal of retired Major General Alexandros Hatziapetros and retired Brigadier General Constantine Karydis who, he said, took no part in the preparation and execution of the coup although they held key positions during the military rule and supported the junta. The verdict of the court is expected on Thursday.

Prosecutor Stamatios said that the coup was planned and carried out by a small group of officers who should not be associated with the Greek armed forces.

"They violated their oath and used the arms which the legal Government entrusted to them, to abolish democratic rule and establish a four-year dictatorial regime," he said.

Mr. Stamatios named former President George Papadopoulos as the brains behind the coup. He described him as the leader of the triumvirate—made up by Mr. Papadopoulos, former tank commander Stylianos Patatas, and former intelligence officer Nicholas Makarezos who was in charge of the economic sector of the regime.

The prosecutor said that the coup had been organised by the secret services which had created a climate of political upheaval and a phobia of an imminent communist threat.

The prosecutor said that the military regime had neither the support nor the acceptance of the majority of the Greek people.

"During the seven years that it ruled the country the Greek people resisted the regime. It remained an open body and stayed in power through violence, threats and terror," he said.

A second public prosecutor, Mr. Spyridon Kaninias, turned the coup as an aggression to the local municipality of the "irresponsible and unilateral behaviour of the parent companies."

"The defendants were the aggressors against the Greek people. They abolished democracy, disrupted the armed forces and the Government and established a cruel dictatorship," Mr. Kaninias said.

He said that the plotters had used violence and fraud to deceive the armed forces and the Greek people. "They sent troops to the royal palace to intimidate King Constantine and force him to capitulate."

Mr. Kaninias said that the trial was not an act of revenge.

"The meaning of the trial is a disapproval of those who abolished democratic rule and ignored the Greek people," he said.

"The duty of all of us towards justice and its debt is enormous. I believe the sentence of this court will be a great debt to justice," he concluded.

To-morrow, defence counsel

will make final pleas on behalf of the defendants. The accused

had already made their pleas.

They denied the charges and pleaded not guilty.

According to union officials the men were notified on August 13, just before the traditional Assumption holiday and that an extraordinary meeting of share-

## Greek junta leaders may face death penalty

By Our Own Correspondent

ATHENS, August 19. THE PUBLIC Prosecutor in the trial of 20 ringleaders of the fallen Greek military junta which ruled Greece for seven years until July last year, today demanded guilty verdicts for 18 of the defendants who face charges of high treason and insurrection in connection with the 1967 coup.

The new report—just presented by the Government's independent Economic Advisory Council—will make pleasing reading, since it believes that a 6 per cent. economic growth rate in real terms is possible next year (against a rate of minus 3 per cent. in this) accompanied by a rise of only between 4 and 5 per cent. in consumer prices.

However, the report makes clear that achievement of such results depends on a number of factors all developing satisfactorily, among them a revival of foreign demand and conclusion of reasonable wage settlements at home. It also makes the

clear that the economic situation of the country is improving.

Beyond this, the FDP is insisting that further coalition reform plans either be shelved or decided along the lines of the FDP's own proposals, which are more favourable to the private sector.

The two partners are thus facing a confrontation not just on economic and financial detail, but on the kind of society they want to see. It is not for the first time, however, that the pressures produced by recession are greater than ever before.

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## OSLO CONFERENCE ON ANTARCTICA

# Protecting the frozen south

BY PAY GIESTER, OSLO CORRESPONDENT

ANTARCTICA, the world's coldest and remotest continent, was the subject of an important international conference in Oslo this summer. Some 75 experts from the 12 signatory nations of the Antarctic Treaty took nearly a fortnight to review the ways in which they could continue to ensure that essential aims of the treaty are pursued. These goals include ensuring that the continent is used for peaceful purposes only, encouraging international co-operation in scientific research there, and the preservation and conservation of Antarctica's living resources.

These goals were not too hard to achieve during the first years after the pact was signed, in 1959. Antarctica was then mainly of interest to scientists only. The Treaty itself was the result of

a major international scientific project—the International Geophysical Year, in 1957-58, when twelve nations engaged in

vigorous co-ordinated scientific

research at over 30 stations in

Antarctica. Subsequently the

delegates recommended to their

governments that a special pre-

liminary meeting be held on the

subject to prepare the way for

its further discussion at the 1977

conference. Moreover, they urged

intensified and co-ordinated re-

search into the extent of these

resources and ways of conserving

them.

The preliminary meeting is

going to be held in the U.S. under

the auspices of the Scientific

Committee on Antarctic Research

(SCAR), a committee of the Interna-

tional Council of Scientific

Unions (ICSU).

The whole population of

Antarctica—formerly an

important biological resource

but now almost exterminated

by over-exploitation. Still

virtually untouched, however,

which some scientists say is the

world's largest unexploited

protein resource. Biologists

estimate that about 100m. tons

could be taken annually without

disturbing the main stock (this

compares with a total world

marine catch of 67m. tons in

1973). So far, krill has been

harvested only on a small scale

—by the Russians, who make it

into a kind of shrimp spread.

And what if the Chinese should

suddenly get interested in

Antarctic prospecting? Time is

indeed short, if international

agreement is to be reached before

it is too late.

Time is indeed short, if international agreement on the Continent's resources is to be reached before it is too late.

ally the agendas of the consultative meetings came to reflect the subject.

Among Antarctica's potentially

exploitable assets, the living re-

sources of krill, coal, gas and metals. On Nor-

way is growing, however. This

autumn, a West German fisher's

expedition comprising two

ships and costing some £2m.,

will sail south to study ways

of catching and processing krill.

The Norwegian Fisheries Direc-

torate has plans for a similar

expedition in 1977.

In a speech opening the Oslo

conference, Norwegian Foreign

Minister Knut Frydenlund spoke

of the problems of controlling

technological and industrial

advances and commented "time

is not on our side". His com-

ment applies particularly to the

Antarctic area. As international

law now stands, there is nothing to

prevent anyone who can afford it

from equipping an expedition

and heading south to dig for

minerals or fish for a massive

scale, without regard for the ecological

or political consequences.

Scientists of the treaty

countries are already worried

that the growing number of

tourists visiting Antarctica may

significantly damage bird

colonies and plant life, and

disturb important geological

evidence, in "souvenir hunts".

Even the governments of the trea-

ty powers are not all able, under the terms of their separate

legal systems, actually to prevent

their own citizens from starting

expansion in the Antarctic.

Some countries wait until an interna-

## HOME NEWS

## Bid to reverse Labour Party's 'dangerous trend'

BY RICHARD EVANS, LOBBY CORRESPONDENT

A CLAIM that about 20 groups threatening to destroy moderate Labour MPs are under the party as at present can't be made by the Socialists to prevent the kind of nonsense that happened at Newham N.E. and to reverse the trend towards the Left on the National Executive Council.

The group's first newsletter argues that if the trend to oust moderate MPs succeeded, it would destroy the Labour Party's future electoral prospects. "Our supporters will not vote for a party which adopts an extreme Left-wing programme and displays such blatant intolerance."

The newsletter declares that following the "disgraceful activities" in Newham N.E., "moderate MPs are being dismally defeated" in the Labour Party. "It is time for the party to take stock of what is happening within it."

The problem was not a failure of communication as had been suggested. It was a far more dangerous trend. "There are within the party a number of

### Liberal plan to strengthen rank-and-file voice

BY RICHARD EVANS

A MOVE TO give rank-and-file Liberals a more effective say in the election of their leader will be made at the party's assembly at Scarborough next month.

During a special business session delegates will consider a new proposal to determine the leader. The scheme has been drawn up by the 13 Liberal MPs and accepted for debate by the party's executive.

The main purpose is to ensure that in future "all recognised units" in the party should be given an opportunity to state their preference before MPs make the choice by ballot.

The memorandum, to be discussed at Scarborough on September 18, stresses that the leader of the party should be an MP but it warns that "the party in the country cannot be expected to accept the leader as

### RHP puts 250 on short week

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

BRITAIN'S BIGGEST bearings manufacturer, Ransome Hoffmann Pollard, has put 250 employees at its Northampton plant on a four-day week because of a lack of demand from the U.S. motor manufacturers.

Mr. Bill Barlow, chairman and chief executive, however, stressed last night: "The remainder of RHP will stay on full-time working because demand from the home market has been quite solid and the efforts we have been making to develop overseas markets are paying off just at the right time."

In fact, the main automotive bearings plant at Andover Plain, Co. Durham, has recently increased production slightly to cope with new European business.

The problem at Northampton is that one-third of the plant's output of bearings for car water over 1,200 workers making pumps goes to the U.S. The cuts

analytical instruments.

### Avis going ahead with U.K. car parks scheme

FINANCIAL TIMES REPORTER

AVIS, the car rental group, is planning to go ahead with its scheme to chip into National Car Parks' virtual monopoly of major parking centres in the country, according to Mr. Roy Foster, Avis managing director in the U.K.

NCP, which nearly became the subject of a Monopolies Commission report in 1970, probably has "several thousand" sites, an Avis spokesman says. Avis will have nothing like this in the foreseeable future. The target for the first five years is 300 centres.

At this level, Avis will hardly make a dent in NCP's market, which, according to one source, "must amount to over 80 per cent."

The Avis plan is to ease itself in slowly and benefit from lessons learned in Canada where, Mr. Foster claims, the company is one of the major operators.

So far, the company is operating two small sites, but it is harder.

### Imports of Hong Kong shirts rise 45%

FINANCIAL TIMES REPORTER

IMPORTS OF shirts into the U.K. from Hong Kong rose by nearly half cutting down on new plant and machinery.

45 per cent in the first six months of 1975, and could be up 50 per cent over the year as a whole by the end of the year.

The Government will have to make up its mind whether it wants the British shirt industry to survive or whether it is prepared to hand the market over to the low-cost producing countries.

This was claimed yesterday by Mr. Keith Pullum, chairman of the Shirt Manufacturers' Federation, who said a recent survey had shown that two-thirds of the federation's members planned to reduce capital expenditure on buildings with people will lose their jobs.

### Crest sells 5% stake in Ashbourne

By Stewart Fleming

**CREST** International Securities has ignored a Takeover Panel request that it should not reduce its 12 per cent stake in Ashbourne Investments, and has sold 5 per cent of the Ashbourne equity to an unnamed purchaser.

A Crest spokesman said yesterday that the company had sold 471,000 shares in Ashbourne at a net price of 10p a share, which he said compared with a purchase price of 50p.

He added that before the sale, Crest had asked the Takeover Panel to approve the deal. The Panel executive, however, said the proposal would have to be considered by the full Panel, but Crest said it could not wait for this.

It is understood that the full Panel will be meeting shortly to consider this latest development in the bid situation surrounding Ashbourne Investments.

The Crest spokesman said that as a result of the sale, Crest and its associates now had less than 30 per cent of the Ashbourne equity if it is accepted (as Crest claims) that Crest is no longer acting in concert with Corporate Guarantee Trust.

Crest would therefore be arguing that it should not be required to bid for Ashbourne, the spokesman added.

He confirmed, however, that Crest would not be withdrawing its requisition for an extraordinary meeting of Ashbourne.

Ashbourne Investments said yesterday it would be sending out notices convening the EGM for September 5.

### Pubs plan Babycham ban in prices row

BY KENNETH GOODING

A BOYCOTT on Babycham, the sparkling perry drink produced by Showers, is threatened by advertisement was specifically designed to increase profitable publicans throughout the country. They are protesting about trade for the benefit of licensees the product which mentions a new advertising campaign for as well as ourselves.

Furthermore, it clearly acknowledges that tenant licensees, being independent businesses, have the right to fix the amount of surcharge without limitation according to their own individual judgment.

The publicans see the campaign as a move by Showers, an Allied Breweries subsidiary, to dictate the price at which the drink should be sold.

Mr. John King, president of the National Federation of Licensed Victuallers, which has about 40,000 members, describes the Babycham campaign as "a totally unnecessary interference."

He added: "This campaign is something I do not intend to tolerate. Retail price maintenance was abolished some years ago and I have no intention of allowing this company to reinstate it."

The London Central Board of the federation has sent a telegram to Showers deprecating its intention to state recommended price.

His award, made under the company suggestions scheme, is the biggest announced by GKN (South Wales) and is also thought to be the largest cash sum won by an employee in the GKN group containing more than 200 companies.

Showers apparently decided to include a recommended price in its new Babycham advertising because of complaints received from consumers about the high price some publicans are charging for the product.

Details of the suggestion that led to the award are being kept secret—for commercial reasons.

But in broad terms, the company says, it concerns materials reclamation and recycling in a surface finishing process.



Mr. George Levy in his St. James's Street, London, office last night.

### Art dealers to discuss fighting 10% buyers' premium plan

BY MICHAEL THOMPSON-NOEL

WHAT AMOUNTS to a "war" between Booksellers Association and the Some also maintain that they are council" of Britain's top art London and Provincial Art being asked, in effect, to subsidise the auction houses' increased costs.

Until recently, Sotheby's and Christie's operated a bidding scale of vendor's commissions last night there were no plans but there was no charge to re-examine the new rates. Two weeks ago, Sotheby Parke Bernier reported a 16.8 per cent. increases, however, had prompted them to abandon this full in turnover for last season to £75.1m. Turnover at Christie's fell 21.8 per cent. to £33.7m.

On present turnover trends, Christie's has calculated that cutting the seller's charge to a flat 10 per cent. will cost it about £200,000-£250,000, but that the introduction of a 10 per cent. buyer's premium will bring in £1.5m.

## There's an awful lot of sheep on the roads these days.

If you're fortunate enough to be on the brink of investing in a £2,000 car, there's a question we can't help asking.

Do you really want to spend all that money on the car everyone is going to buy?

Or would the prospect of stepping out of line be rather more appealing?

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### It's the difference that makes all the difference.

Compared to the other cars in its class, there's really nothing revolutionary about the 132.

But it's certainly very different.

To start with, it's a Fiat.

And if you know anything about Fiats, you'll also know that they tend to be rather large inside. Much larger than they appear from outside. (A trick that very few other manufacturers seem to have mastered.)

The best way to appreciate ours is to sit in them.



Why settle for 4 when we give you 5?

As far as comfort is concerned, there's little point in us simply telling you that ours is better than theirs.

The thing to do is to make the comparison for yourself.

### Is a 3½ litre engine really necessary?

For the buffs amongst you, it will probably come as a surprise to learn that with both engine sizes available (1600 or 1800 cc) you get twin overhead camshafts. (This neatly sidesteps all the obvious disadvantages of a bristling 3½ litre monster, and is certainly very rare in this class of car.)

Then of course there's a 5 speed gearbox.

An adjustable steering wheel. A quartz crystal clock. A set of wide radial tyres. And a host of other features that you'd rightly expect from a car of this price.

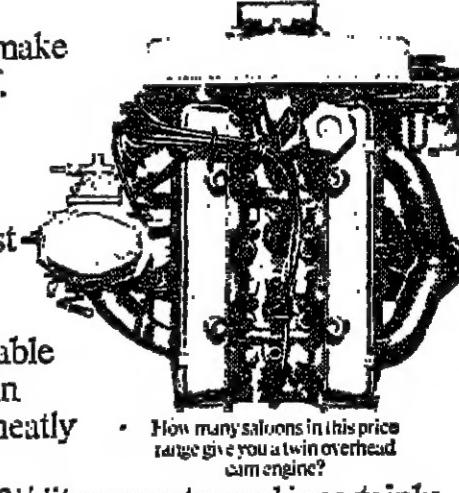
However, when all is said and done, there is one aspect of the 132 GLS that immediately sets it apart from the rest.

Something that's hard to put your finger on.

Something that may well induce you to take the plunge. And by that we mean a rare and unmistakeable touch of class.

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The price of the 132 range starts at £2,060. The 1600 GLS illustrated, costs £2,300. Both prices include car tax and VAT but exclude number plates, seat belts and delivery charges.

## HOME NEWS

# Demand for managerial staff falling—MSL

BY ROY LEVINE

FURTHER POINTERS to rising unemployment and falling de-appointments advertised during the second quarter was 5,494. This demand for sales staff has come from nearly 2,000 down on the current level of demand. An executive spending figure for 1974, by the MSL Group, whose index reflects the lack of confidence of recruitment advertising, has business and the unwillingness of recruitment advertising has been and the unwillingness dropped below the base mark of to commit resources to an un-established in 1969 and from certain future, comments MSL, the Government's Employment Services Agency.

Advertisements for executive staff in six national daily or weekly publications fell to below the level of 1959 last month. In its report for the second quarter of 1975, released yesterday, MSL shows that the index dropped a full eight points from 111 to 103.

This figure was the lowest reported since mid-1972 and reflects a reduction in executive recruitment advertising of almost 35 per cent from the level in mid-1973 when the index stood at 158.

The index was below the 100 quarter mark for most of 1971 and before which fell by 22 per cent on the books of the Professional Executive Register (PER) at the end of 1966.

**Production**

"If the previous pattern is now to be repeated, then we must expect a further fall in the index during the third quarter of this year, with little anticipation of recovery until the turn of 1976."

The worst drop over the past 10 years was for production staff on the books of the Professional Executive Register twice the monthly norm.

## Boost for Oxfam waste plan

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE WASTE-RECLAMATION £5,000 project by Oxfam at Kirklees, grant, because the Department of Industry sees it as an ideal opportunity to get some idea of how far the average household will go towards sorting waste before disposing of it.

The Kirklees project is also to get support from the Glass Manufacturers' Federation scheme from paper merchants which will make two collections J. and J. Maybank, as well as vehicles available, with other equipment, worth about £10,000 in all.

Oxfam estimates it will cost £80,000 to set up the scheme, which is designed to generate a turnover of £250,000 a year. Oxfam is running the pilot scheme, covering 60 households, from an old cottonmill in Milford

Street, Kirklees. This will be extended to 8,000 homes next month, and eventually, by the end of 1976, some 30,000 should be covered.

The contract with Redearn, largest of the U.K. glass-container manufacturers, is of more value to Oxfam's scheme than to the glass company. Oxfam estimates it will collect 500 tonnes a year of waste glass (or cullet) and Redearn will pay at least £5 and £6.50 a tonne.

The 500 tonnes a year of cullet from the project compares with the 250 tonnes a day which Redearn could use.



Terry Rees

Latest arrival for the Clipper Race Regatta to be held on the Thames all next week is the old French gaff-rigged cutter 'Jolie Brise'. Designed by Paunelle on a 48-foot waterline, she won the first race round the Fastnet rock of Southern Ireland in 1925. And she came back to win again in 1929 and 1930.

As well as a guest for the Clipper Week she will also be joining in the celebrations for the 50th anniversary of the Royal Ocean Racing Club. She is pictured here with her

skipper, Antonio Guimaraes Lobato, being welcomed by the director of St. Katharine's Yacht Haven, Robin Knox-Johnston (left).

The round-the-world yachtsman will have his own boat Suahili in the marina along with the 70-foot catamaran British Challenger which, as British Oxygen, was first home in the Observer Round Britain race last year. It is in British Challenger he hopes to beat the record single-day distance of 465 miles set up by the American-designed Clipper Champion of the Seas on December 11-12, 1854.

## Operating theatres for sale

Financial Times Reporter

A BRITISH inspired company based in the U.S. is offering a £30,000 "package deal" operating theatre to private nursing homes and hospitals to boost the expansion of private medicines in Britain.

It is the brainchild of Dr. John Pollard, a National Health Service consultant anaesthetist with the North East Manchester area health authority, who said that advice on staffing needed for post-operative care and back-up equipment was also provided in the deal.

Dr. Pollard has already supplied three of the "instant" theatres to NHS hospitals for use while new operating theatres are being built.

The first of the units to be used privately in Britain has been working for more than three months at Stockport's Deneleigh nursing home "without a hitch," according to Mr. Derek Bottomley, who runs the home and is an associate of the "instant" theatre company, International Medical Services.

"Instant" theatres can be ready for use in three months, compared with a year or more needed to build conventional theatre which would probably cost £100,000.

All the growth is attributed to the retail sector which, ironically, is being helped by growing un-

## Early farm machinery for auction next month

By MICHAEL THOMPSON-NOEL

THE ever-expanding boundaries of the fine art market will be pushed to new extremes at an auction in Somerset on September 4 when a large collection of "Early Agricultural Machinery and Equipment, Rural Bygones and Antiques, a Steam Traction Engine and Collectors' Cars" from the collection of John Fowler and Company, of Leeds, about 1912, which could fetch £5,000-£8,000.

The collection has been formed over the past 20 years by Mr. William Palmer, a Somerset gentleman proprietor, and is to be auctioned by T. R. G. Lawrence and Son (Fine Art) of Crewkerne.

The star attraction is likely to be a steam traction engine named "Thalia," built by the company of John Fowler and Company, of

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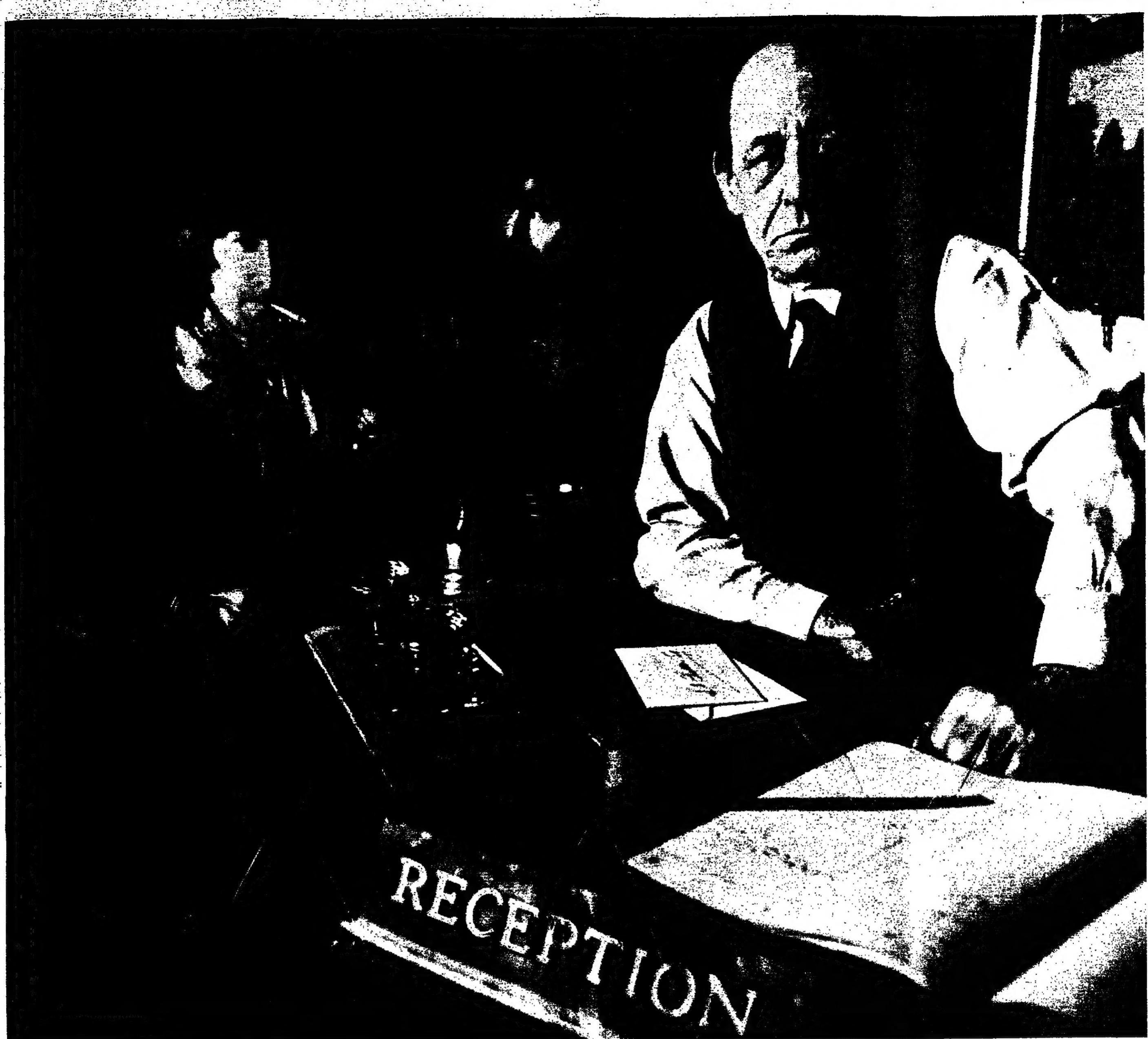
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## LABOUR NEWS

# NVT talks with stewards on future of Small Heath

BY CHRISTIAN TYLER, LABOUR STAFF

NORTON VILLIERS TRIUMPH works, is the last of three main ailing motorcycle and engine manufacturing plants still in glowering group, will try to NVT's bands. The Wolverhampton banner out the future of its ton factory, where 1,600 workers Small Heath, Birmingham, are picketing round the clock factory in talks with shop while looking for a saviour, is stews due to begin today.

The stewards, representing Receiver, The Meriden factory 1,400 workers at the Small Heath near Coventry is now a workers' plant, will be presented with a co-operative although it has range of options. Some measure marketing links with its former of redundancy is almost certain owners.

to be among them.

Mr. Hugh Palin, an NVT director, said yesterday a state Hurdles would be made "in two or three days. We have no Official Receiver at Wolverhampton cut-and-dried plan. But at the ion have a direct bearing on the end of the day we will have to future of Small Heath. NVT come to a decision—although we still in touch with the special hope that will be decision manager there in the hope that taken in common with the men some production—particularly the Norton motor-cycle—could be

switched to Birmingham and so avoid a run-down of work and redundancies, there.

The present crisis arose when the Government announced it was putting no more money into NVT. Attempts by union officials, shop stewards and Labour MPs to change the Government's mind are unlikely to succeed.

Now the unions are being called on to ask the dockers to "black" imports of motorcycles in order to give the NVT men a breathing space.

One solution for Wolverhampton recently canvassed is some kind of investment by the district council, perhaps leading a consortium of local authorities and private interests to set up a "community cooperative".

This idea, along with the formidable statutory and political hurdles to such an investment, will be examined by a meeting of Wolverhampton district council on September 3. The scheme, floated by Labour councillors, is likely to be strongly opposed by the minority Conservative group.

DELEGATES representing most of Stratheclyde region's 2,500 fire-divisions, Ayrshire, has resumed men confirmed yesterday that normal working, despite appeals they would continue their work from FBU national officials. Mr. rule, although the recent William Miller, Scottish executive acceptance of a £6 a week rise member of the union, said national wage deal ended a three-month official dispute throughout the rest of the country.

The Stratheclyde men are continuing their action until nine local union officials, who were expelled from the Fire Brigades Union for attempting to organise a strike ballot against union time had yet been fixed for the next executive meeting.

# Anxiety at Triumph over redundancies

BY TERRY DODSWORTH

TRADE UNION representatives at Triumph's Canley plant, Coventry, are seeking a meeting with the British Leyland Board to discuss suggestions that about half the manual workforce may be axed.

The anxieties have arisen over the belief that in the long term BL will be phasing out its medium and large Triumph range. Although the Canley factory at present produces the Triumph Toledo, Dolomite, 1300, 2000 and Spitfire ranges, it has been placed in the small car division of the new car company.

At the same time, Triumph's Speke, Liverpool plant has been expanded to produce the new TR7. Most Triumph bodies are made at Liverpool, although engine production is concentrated at Coventry.

Investment in the large car division, where the large Triumph and the Rover 3500 are the main marques, is concentrated at Rover's new Solihull plant.

Both the unions and the BL management stressed yesterday that no final decisions had been

taken on the future of Canley.

Talking of the suggestion that some 4,000 jobs might be lost at Canley, Mr. Jim Griffin, Amalgamated Union of Engineering Workers' convenor, said yesterday: "It is obviously a long-term thing. Some of these models will be in production for another four or five years, and before any jobs are lost there will be a lot of hard talking."

British Leyland said that a "great deal of discussion" had to take place before future operating plans were finalised.

"The participation system now in the process of being set up will have a major role to play in such discussions."

Since the beginning of 1974 the Coventry plant has shed about 2,000 workers, both staff and manual, to bring it down to the current 10,000 level.

• About 1,100 hourly-paid car workers at Triumph's Speke plant were laid off yesterday because of a walk-out by 32 truck drivers protesting at the dismissal of a driver for failing to carry out a supervisor's instructions.

# Leyland workers to discuss £6

BY ROY ROGERS, LABOUR CORRESPONDENT

MEETINGS of 8,000 workers at British Leyland's five Lancashire truck and bus plants will consider today whether or not to mount a challenge to the Government's £6 pay limit.

Negotiations between management and the unions led by the further bid to resolve the

situation.

The problem stems from a pay deal concluded just before the Government's pay policy was unveiled in July which management says must be renegotiated to bring it in line with the policy. It involved £6 a week rises from next month together with lump sum payments of £52 a week, which take the deal over the limit.

Following the breakdown of negotiations shop stewards are angry not only at the company's refusal to honour the agreement but also at a statement warning that any benefits due under the second and third stages of the national engineering agreement will have to be offset against the limit.

These national engineering increases—worth £4 a week on minimum rates from November and a further £2 from next February—effect only overtime and holiday rates for the majority of engineers already earning above the proposed new minimum rates. They are understood to mean only about 40p a week to the Leyland bus workers.

Shop stewards also fear that improved holiday pay and bereavement leave may also be offset against the limit, reducing their £6-a-week offer still further. They want the management to implement the agreement in full, including the £52 lump sum payments which were part of a restructuring to reduce the number of pay grades at the Lancashire truck and bus plants from 170 to only seven.

The success of any Government's industrial and economic strategies will inevitably involve the co-operation of trade unions.

The TUC estimates that

# Tailors urge Government help on pay

By Our Labour Staff

THE NATIONAL Union of Tailors and Garment Workers' officials will be asked to-day to advise management and unions at Swan Hunter on how they can reach a new annual wage agreement for a new annual wage agreement for some 120,000 garment shipyards workers within the limitations of the Government's workers.

Union members have rejected £6 pay policy.

The two sides decided on this employer, and the union has joint approach at a meeting in written to the Department of Newcastle yesterday after agreement informing it of the fact that they needed guidance.

According to Mr. Jack on the options now open to them, Macgougan, the union's general secretary, it hopes that the and the main union involved, the Department will suggest an inquiry or arbitration.

The union is seeking the full £6-a-week increase permitted under the Government's new wage policy. It considers this an "entitlement" while the employers say it is a maximum which they cannot afford, to offer.

The situation is further complicated by £240 a week cost of living increases paid April.

With the industry in a state of recession there seems little chance of the union staging any industrial action to support the claim.

But the company and the Swan

# Swan Hunter seeks wages policy advice

By JOHN WYLES, LABOUR REPORTER

Hunter unions want to know whether they can still negotiate on the basis of a proposed deal reached before the new policy came into operation on August 1 which would have given £5.50 a week increases by next January.

This offer, recommended for a £6-a-week offer from the employers, and the union has joint approach at a meeting in written to the Department of Newcastle yesterday after agreement informing it of the fact that they needed guidance.

According to Mr. Jack on the options now open to them, Macgougan, the union's general secretary, it hopes that the and the main union involved, the Department will suggest an inquiry or arbitration.

The union is seeking the full £6-a-week increase permitted under the Government's new wage policy. It considers this an "entitlement" while the employers say it is a maximum which they cannot afford, to offer.

They are demanding interim raises of £10.30 a week by next January in line with an annual settlement covering the company's boilermakers which was made June.

While the size of their demand is clearly above the pay limit, their claim for immediate pay increases also breaches the policy's insistence on a 12-month gap between wage increases.

But the company and the Swan

negotiators hope that providing the Government does not rule out payment of any interim rise, the passage of a further two weeks and a change in the weather might encourage a more compromising attitude among the men who belong to the outfitting and ancillary trades.

National union officials plan to report back to shop stewards on the DE talks to-morrow, with a

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# The Government's Anti-Inflation programme came into full effect on August 1st.

## This is what it will mean to you.

### Your pay-rise will be limited to £6 a week in the next 12 months.

The £6 is intended as a maximum - and not an automatic rise for everyone. Some firms may not be able to afford the full £6.

If you earn £8,500 a year, or more, you will not get any increase at all.

The price code will be strictly applied on your behalf to prevent unjustifiable price increases.

The Government will not allow an employer to pass on to the consumer the cost of any pay settlement above the £6 limit. The Price Commission will get details from firms to see the rule is kept.

Action will be taken to limit price rises on some of your basic foods.

The price of basic foods, such as bread, cheese, butter, milk and tea will continue to be subsidised by the Government.

Present subsidies on food save about 6p in the £.

Help will be given to limit increases in council rents.

Rent increases now in the pipeline for later this year will go ahead - to make up for past inflation.

But the Government is giving local authorities an extra £80 million next year to help stop council rents from rising faster than prices generally.

If you own any shares your dividends will not be allowed to rise by more than 10% over last year.

For more details about what this means to you ring 01-214 8004.  
Or write to The Special Information Unit, 8 St. James's Square, London SW1 Y4JB.



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A minimum of £17,000 is required. For further information please write in confidence to the Senior Vice President, Mr. Richard A. O'Brien.

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developed enterprise. North of England  
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# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • TRANSPORT



Leonard Burd

Major engineering works are under way on Western Region's Paddington to Bristol and South Wales line in readiness for the high-speed trains due to come into service in October, 1976. Because speeds of over 100 m.p.h. are planned, an increased depth of ballast, on which continuous welded rail is laid, is required. Work being carried out includes the re-ballasting of 134 miles of track together with realignment and recanting of 90 miles of curves. Major track realignments

are taking place at Hullavington and Chipping Sodbury, and at Chippenham, Coalpit Heath, Pangbourne, Thringley Junction (between Chippenham and Bath), Tilehurst, and Twyford. A further 8 miles of track is being blanketed with layers of sand and polythene sheet and almost 12 miles raised by an average of 6 inches. This picture shows polythene sheeting being laid over a stone/dust/sand mix which forms a base for the reinstated track.

## Black box for pilot on bridge

THE FIRST units of Dacec's new Channel Approach Aid are ready for service at the tankers terminal at Milford Haven. The equipment provides a pilot with on-board readings of distance to go, successive coverages up to the BP jetty. After switching on and

leading line of a dredged channel.

Of brief case size and weighing 23 lb the unit, which is taken on board by the pilot when he joins the vessel, operates in conjunction with its own shore-based transponder beacon and is independent of other systems.

The portable instrument, battery powered, is placed against the wheelhouse window to face approximately towards the relevant beacon (there are three at Milford Haven giving

successive coverages up to the BP jetty). After switching on and

acquiring the beacon the pilot is able to read distance-to-go to any pre-determined point of turn. An important feature is the ability to read distance-to-go from the signal from the ship-borne unit to an aerial array in the shore beacon.

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# The Executive's World

As Babcock and Wilcox considers the proceeds of its German sale, Geoffrey Owen searches other engineering companies' diversification records to seek advice for

## The company with \$60m. to spend

WHEN steel was nationalised the worst cases was Vickers' in 1967, three big engineering purchase of Zimmer, the chemists, GKN, Tube Investments, contractor, men and Vickers, found them which eventually had to be sold selves with large amounts of to someone who did know about cash at their disposal. Instead the business, Davy International, handing it over to the shareholders, they used the money to expand their empires and to the quality of the acquired companies.

results have been patchy; some bad mistakes were made and their approach to acquisitions has become much more cautious and selective. The idea that the way to improve an operation is to add something else to it has gone out of fashion.

Now another engineering company, Babcock and Wilcox, is moving along the same path. Two weeks ago the sale of its 25 per cent. holding in Deutsche Babcock and Wilcox was finally completed; Babcock has almost \$60m. available for reinvestment.

### Better growth

Babcock's position differs from the others in two important respects. First, it made a conscious decision to sell off the safe but low-yielding German investment and to replace it with investments which would have better growth prospects and would strengthen the company's international business.

Second, the money is overseas and will be spent overseas, primarily in North America. This is not because Babcock is disillusioned with the U.K. as a manufacturing base; it wants to become more international and it is logical to use the proceeds of the German sale for this purpose. Expansion in the U.K. can be financed in other ways.

Despite the differences, the challenge facing Babcock is essentially the same as that faced by the other three companies after steel nationalisation—to find ways of using the cash which will improve the balance of the group and make it more profitable. Can it avoid the mistakes that the others made?

One was to diversify into sectors which they knew too little about. When the acquired graphic plates (Howson) company got into trouble, they Algraphy appear to have come Although they would not rule out an "opportunist" take-over had neither the experience nor off successfully. But the risks out an attractive firm comes

### HOW THE EMPIRES GREW

Some major acquisitions since 1965

#### VICKERS

Crabtree

Roneo

Algraphy

Zimmer

#### GKN

Birfield

Vandervell

Firth Cleveland

Kirkstall Forge

Miles Druce

#### TUBE INVESTS.

Radition

Charles Churchill

Coventry Gauge

Allen West

Midland Aluminium

#### BABCOCK

Winget Gloucester

Blaw Knox

Gen. Electrical and Mechanical Systems

Woodall Duckham

1 Said to Derry International in 1971.

2 Jointly with General Electric of U.S.



John King, chairman of Babcock and Wilcox, above.

There was, however, another attraction. The Babcock management has a strong belief in the future of coal; this is something they know about from their traditional business of power generation. Within Woodall-Duckham there was expertise in the design and manufacture of coke ovens for the steel industry and in systems for the bulk handling of coal. Within General Electrical and Mechanical Systems, which Babcock acquired at about the same time, there was Howdon, one of the leading U.K. manufacturers of underground mining machinery.

The business of extracting, handling and processing coal is seen as one which offers great opportunities over the next 10-20 years. It satisfies virtually all the criteria which Babcock has set for itself in its acquisition programme: it has good growth prospects; it is not too dependent on Government purchasing or vulnerable to political interference; it is in a field of engineering capital goods which Babcock's management understands.

These lessons will not have been lost on Babcock and Wilcox; it already had some experience of diversification in the U.K., starting in 1968, and the company's approach has been cautious. Its first purchase, Winget Gloucester, looked disappointing in the early stages, but Babcock was already in the construction equipment business and knew the market. It has tried to build up those products which had a competitive edge (such as Winget concrete mixers and Blaw Knox pavers) rather than, say, loading shovels, where they were up against strongly entrenched domestic and international competitors.

The purchase of Woodall-Duckham had a different purpose. The main point was that this company had proved that this company had proved Allen West was both logical and skills in contract management. It seemed, entirely manageable. Although Babcock had long

After their mixed fortunes in the last few years there is some disenchantment with acquisitions as a means of achieving growth—except when the circumstances are just right.

For instance, whether TI has

much cause to regret the failure of its bid for Newall in 1971.

Babcock's contracting capability

was a case where the existing Simplex-GE operation, a joint venture between TI and General

Electric, had technical and managerial resources which were out of proportion to the size of the business; bringing in Allen West was both logical and, it seemed, entirely manageable.

Finally, they will look harder at the scope for internal expansion and managing projects, especially as an alternative to growth by take-over. It is doubtful if the company had been narrowly based; the addition of Woodall-Duckham, it was felt, would give

the balance of activities has changed. Whether Babcock can now make a big leap forward on the international stage will depend on the decisions taken in the next few months.

## Involve managers

BY DOINA THOMAS

YESTERDAY THE consultancy non-financial incentives for their executives," he says. Hill, whose book *Towards a new philosophy of management* will be published in the autumn, suggests that as well as doing every thing possible on the financial side, companies should also involve their managers and executives must be seen as the most dangerous form of business. "Companies must," according to Hill, "commit themselves to an open statement (backed up by action aimed at real change) of their values and objectives.... These must be stated in relation to the treatment and management of their own employees as well as to the society of which the company is part."

If companies do this, and allow their managers to discuss the values and the implications all round, then, Hill suggests companies should be able "to obtain a high degree of commitment to these values and objectives." But more than just words are involved; companies must live out their good sentiments largely neglected the area of

## SOCIAL RESPONSIBILITY

### Accountants step forth

BY ROY LEVINE

THIS PUBLICATION to-day of higher profits in an inflationary distribution of employees, age, and the adoption of a few additional accounting and disclosure standards prepared by the Institute of Accountants in England and Wales.

Yet the challenge by both managers and accountants to day is for much wider disclosure — to government, creditors, share analysts and especially employees—a fact implicit in proposed legislation.

If the accountancy profession does not rise to this challenge, it could lose its credibility and so its market.

It is in the non-financial sphere that the ASSC report is likely to stir most controversy among its own members. To an extent the report takes the profession beyond its traditional



Sir Ronald Leach

### Companies Act

The recommendations in the report are purely in the form of a discussion paper. According to Sir Ronald, it will take at least six months for proper debate within the profession and a further six months before the various accounting bodies in the U.K. act on the report in the form of new accounting standards. Some of the recommendations are so far reaching that, if there is a common will among members in the profession and in Whitehall, it may indeed require changes to the Companies Act to give auditors the wider scope suggested. Because the report is a pioneering effort, any of its recommendations put into effect would put the U.K. accountant yet another step beyond his continental counterparts.

The main object of the discussion paper is to set new objectives for financial reporting—recognising that the present concept of reporting to the "owners" only is outdated. The Companies Act lays down minimum standards beyond which most firms have not chosen to go, apart from a few form part of the corporate pioneering efforts to present report. These include the special annual reports to employees explaining the need for

### Checklist

If its checklist does not completely satisfy unions, it at least promises to bring the profession one giant step forward into the present. It wisely rejects the concept of human asset accounting—the quantification of human resources by, for example, capitalising remuneration costs—on the basis that employees are not owned by employers. But it at least recognises the need to judge not only the efficiency and productivity of a concern, but its personnel policies and industrial relations record.

An important appendix to the report gives a theoretical example of an employment report of a manufacturing concern giving four pages of information along the lines of the checklist. This includes the number of complaints lodged with the Race Relations Board and the number found to be justified; the frequency of industrial accidents; and employment ratios including average sales (value-added, profits, etc.) per employee. These ratios could well be a spur to industry to improve its performances.

The Committee also recommends a statement of corporate objectives including information on employment policies, consumer issues, environmental matters and other relevant social issues. "Social accounting," it comments, "will be an area of growing concern to the accounting profession and one in which it has an opportunity to help develop practical reporting techniques."

The report pre-empts pending legislation and recommends a checklist of facts which should be included in public relations for a much maligned profession, but one that will lead to concrete changes in company law in the not too distant future.

## BUSINESS PROBLEMS

### Bed and breakfast

BY OUR LEGAL STAFF

I understand that under the 1972, although undoubtedly improvement Budget companies are rendered to be an improvement on prohibited from "bed and the apportionment provisions "breakfast" transactions, but not which it replaced (section 37 of private individuals. Am I correct the Finance Act 1965), produces in thinking that a loss I have far more complex calculations "created" can be used to offset for taxpayers than did the gains on the sale of shares other original law and it is capricious than those used for a bed and in its effect as between one taxpayer and another.

Yes, you are quite correct. There are still no general rules. Inspector is correct. Briefly (and we stress that the legislation is not really as simple as this), the following situations there will be no consequences at all from course. The Financial Secretary to the Treasury, Dr. John Gilbert, has confirmed that, "as long as all capital gains are ultimately brought into charge to tax, there is no fundamental objection to the bed-and-breakfast device by individuals" (Hansard April 16: col. 576).

You are not strictly correct in saying that clause 53 of the Finance (No. 2) Bill prohibits companies from this type of transaction, but a detailed discussion of the complex rules proposed for companies is outside the scope of your enquiry.

### A repairing covenant

Is there any express or implied condition on a landlord on letting business premises on lease for 13 years, in which the lessor covenants to keep the interior in good repair and condition, to put the premises in such condition before the commencement of the lease?

No. The law implies into a repairing covenant to keep in good repair. The words "put and keep" is for the tenant to put the premises into the condition stipulated for.

### Capital gains taxation of development trusts

In my return for year ended 1974, I returned several gains and losses on sales of investment trusts and losses on other securities. At the end I deducted 16% per cent. rebate on investment trusts which resulted in a loss carried forward to later years. The under subsections 6, 7 and 9 of section 112.

Like Vickers, Babcock had been subjected to a good deal of criticism before Mr. King arrived in 1970. Since then profitability has improved and the balance of activities has changed. Whether Babcock can now make a big leap forward on the international stage will depend on the decisions taken in the next few months.

No legal responsibility can be accepted by the Financial Times for the numbers given in these columns. All inquiries will be answered on post as soon as possible.

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WEDNESDAY, AUGUST 20, 1975

## Yardstick for companies

THE DISCUSSION paper on "The Corporate Report," published yesterday by the Accounting Standards Steering Committee, takes as its starting point the proposition that a company has responsibilities not only to shareholders, but to a number of other groups in the community: these it defines as the loan creditor group, the employee group, the analyst-adviser group, the business contact group, the Government and the public. All these groups have an interest in the company's activities; they have information needs which the company's reporting arrangements must satisfy. This view is reinforced by the fact that most company chairmen, according to a survey carried out by the committee, do not regard the maximisation of shareholders' profit as their primary objective. Companies have other objectives and their progress in meeting them should be fully covered in their annual reports.

### Framework of law

There are dangers in this line of argument. Companies have to operate within the framework of company law as it exists today, not as it might be reformed in the future. The primary purpose of annual accounts is to assist shareholders in exercising their control of the company: there are other purposes, certainly, but these must not take precedence over the need to provide shareholders with a fair and accurate report of the company's financial position. There is much discussion over enlarging the rights of employees, presumably at the expense of shareholders, but this is not yet embodied in company law and it is not clear how it will be done.

Secondly, it is difficult to conceive any better measure of a company's performance than its profitability. The paper rightly draws attention to the deficiencies of historic cost accounting, it argues that inflation-adjusted financial statements should be given greater prominence in annual reports. This is, of course, the concern of the Sandilands Committee, due to report later, but the authors' comments underline the general point that in the strictly financial sphere a great deal can and

B RITISH RAIL is unique. All other major nationalised industries have been told to cease making losses as quickly as possible but no one expects the railways to emerge from the red. There was not the least dissent when Mr. Richard Marsh, the BR chairman, said recently that "this business has never made a profit since nationalisation and in my view it never will." The general assumption is that British Rail is a special case—that it should be treated as a quasi-social service.

Yet the question underlying this assumption has never been properly answered. If there is a case—as there may well be—for retaining a railway system which is larger and more expensive than the users want to pay for, just how large a margin of social "rail services" should be kept going and just how much support should taxpayers and ratepayers be called upon to provide?

The question was neither put nor answered in 1967 when Mrs. Barbara Castle, as Transport Minister, halted the Beeching closure programme, "stabilised" the rail network at about the present 11,000 route miles, and tried to distinguish between a commercial railway, which would have to pay its way, and a "social" railway of commuter and other loss-making passenger services, which would be granted by the Exchequer. The issue was again ducked in 1973 when the attempt to run the railways as a commercial enterprise was abandoned, apparently forever, and the whole passenger network was made a public charge.

The question is not being answered now when frantic efforts are being made to bring the support cost back under control.

### Years of price restraint

As a first step in a review of financial reporting, the discussion paper is helpful. It is possible, however, that the quantity and complexity of the information which the authors recommend may confuse both the recipients and the provider of it. The danger is not simply that the corporate report is being asked to satisfy more interest-groups than can possibly be accommodated in a single document. It is that the managers of the business will become so preoccupied with their social and community objectives that the profitability of the enterprise, on which everything else depends, will be neglected.

In order to reduce the deficit to more acceptable proportions, British Rail is now raising its prices as fast as (and possibly in route mileage and manpower) achieved only by winning union co-operation and the unions are adamantly opposed to reductions in route mileage and manpower. This is where the Government's bear. It has embarked upon a cash ceilings could be useful—

major cost-cutting exercise. And the Government has said that it will impose annual cash ceilings both on the total passenger grant and on the whole of the railways' expenditure. These are all worthwhile measures—so far as they go.

Yet the basic question—how large a margin of subsidised rail services are worth having—will still have to be answered when price restraint has been eliminated and efficiency has catch up with the rise in consumer prices generally over the past 15 months. In other words, what was called the "necessary

provision they are rigidly kept. They could force both management and the unions to choose between, on the one hand, greater flexibility and efficiency in resources used and, on the other, a drastically reduced rail

by the market instead of by some administrative means such as the regulation of transport capacity or the State ownership of all commercial transport.

The second element of transport policy is that full parity of commercial transport operations will be achieved only when each mode and each carrier bears his full costs, including his share of the internal and external costs of the infrastructure he uses. Whether this happens at present no-one can say. The Government's request to define the Road Track Costs report which Mrs. Castle issued in 1968 was

for imposing non-commercial obligations on commercial carriers for wider social or political reasons (such as by keeping going services that fail to pay their way). Where this happens, however, EEC policy requires the separate costing of these non-commercial obligations and the full public compensation of the impact of the lorry is greatest in urban areas where

most traffic has to be distributed by road anyway and a greater use of urban rail-heads could easily exacerbate the environmental problem. Similarly, energy conservation is best promoted more directly, through the price mechanism and in other ways. From a national point of view, moreover, it is important to ensure the best use of all resources, including fuel.

### Spelling out the case

There may be a case for subsidising passenger rail services on social and environmental grounds but it is a case that needs to be spelled out more clearly and each instance ought ideally to be based on some clearly defined criteria. What is not acceptable is the present blanket assumption that the whole of the current revenue support is justifiable on these grounds. For example, it is argued that subsidised commuter rail travel helps to prevent increased commuting by car and the environmental harm this would generate. But more effective parking controls on commuters' cars might achieve the same objective at less cost to the public purse. Again, the social case for rail passenger services is not clear cut. Expenditure on rail travel tends to rise more than proportionately with income. There is no justification for subsidising the business traveller (who, incidentally, is not the predominant user of inter-city services—a case, presumably, for selective pricing). Nor does there seem much point in subsidising, say, the London rail commuter at the expense of taxpayers elsewhere. To do so is a perverse kind of counter-regional policy.

The fact that other countries, like West Germany and France, pay out bigger rail subsidies is irrelevant and misleading. In both countries, efforts are now being made to reduce the subsidy bill. Simple comparisons also ignore the fact that much of British Rail's capital has been written off, a form of "State aid" that is comparatively rare on the Continent. Moreover, railways make much of the argument that, because of differing geographical, historic, and operating factors and because of the differences in government regulations, one cannot compare railway production with road/rail transfer argument both ways.

ment-induced under-pricing railway" two years ago, arguing that this will have been more or less with some justification that this is eliminated. On a rough approximation, the passenger deficit context of national transport will by then have been reduced to zero and that this was for Ministers to settle. Instead, it put forward an "interim rail strategy" in which an expanded role for the railways was envisaged, based on a system "not dissimilar in size to the present network, continuing to provide something less than 270m. a year (which, given the extent of the stump in steel and other industrial traffic, is perhaps not all that unexpected as a bottom-of-the-cycle figure).

How much further the annual losses might be reduced by the present cost-cutting exercise is hard to say. British Rail has put a virtual halt on recruitment, reduced its track laying programme, cut train mileage, and withdrawn from use 60 locomotives, 600-700 passenger coaches, and some 30,000 freight wagons. So far it can point to savings of about £1m. a year (about 1 per cent of total costs) and says that more are expected. The trouble of course is that really worthwhile savings will be achieved only by winning union co-operation and the unions are adamantly opposed to reductions in route mileage and manpower. This is where the Government's bear. It has embarked upon a cash ceilings could be useful—

a useful start towards a system of evaluating and allocating road infrastructure costs but it was limited to the direct or internal costs of the road system—the cost of providing, maintaining, cleaning, policing and administering. The European Commission in Brussels is working on a Community-wide system of road user taxation which will reflect full infrastructure costs, but, an acceptable system of evaluating and allocating the external costs of noise, pollution, and environmental loss is still at least a decade away. In the meantime, there may be rough justice in the fact that most of the capital sunk into the railways in this country (unlike most continental rail systems) has been written off. British Rail's accounts while road users as a whole are paying about 2½ times as much in road user taxation as the current internal cost of the road system.

The third element in transport policy is a recognition of the point that while policy ought primarily to be based on the market mechanism, there can be a case for tempering market forces (such as by imposing restrictions on the use of the private car in urban areas) or

## Competition and the consumer

YESTERDAY'S report by the petrol trade now that physical

price compression finds that such a contraction is likely to take place and that a recovery in margins will occur "only when the process of adjustment is complete"; it will then reflect the concentration of business in larger outlets which enjoy economies of scale. In reaching this conclusion, however, the Commission emphasises that it is making no value judgment about the rightness or wrongness of what it thinks likely to happen. There is also no doubt that the cost would be lower still if the railways used their human and technical resources more efficiently.

In order to reduce the deficit to more acceptable proportions, British Rail is now raising its prices as fast as (and possibly in route mileage and manpower) achieved only by winning union co-operation and the unions are adamantly opposed to reductions in route mileage and manpower. This is where the Government's bear. It has embarked upon a cash ceilings could be useful—

## MEN AND MATTERS

### Ashbourne's newest shareholder

As if the tussling over the roles of Crest International Securities and Corporate Guarantee Trust in the Ashbourne Investments saga was not complicated enough, a new name has popped out of the hat. Topview Limited is young (only registered at the end of last month), and small (£2 share capital). The argument has been a long one. The Crest/Corporate Guarantee consortium built up a 42 per cent stake in Ashbourne two years ago, incurring an apparently clear obligation to bid. Such a step was dependent on the backing of William Stern, who unfortunately became unable to provide such help.

The consortium insisted there were other reasons for Ashbourne becoming an unattractive bid prospect: the City Take-over Panel entered the row, getting itself involved in a court action along the way and a Department of Trade inquiry into Ashbourne is proceeding. Crest, whose chairman is Lionel Casper (voted off the Ashbourne Board last January), is now saying that "concert party" links with Corporate Guarantee no longer exist. So the holding to argue about Crest further claims, has recently become just that in its own ownership plus shares held by other unnamed associates.

Against the Panel's wishes, Crest yesterday disclosed that the Ashbourne stake for which it spoke had been reduced below the 30 per cent point at which full offers are generally triggered. But who is the new owner of a per cent? Crest says it left the name of the purchaser on the transfer slips blank. All agree that the shares have been registered in the name of Topview. Martin Kind, of accountants Pergamon/Leaseco, has in itself, no legal force. Given the pace at which he would like to see rising demand, prices have risen sharply and demand has fallen at a time when costs of all kinds late sixties. But this memorandum has been made itself duets its investigations. The firm felt in various other fields of the report on the same issue may more likely to do so in the not now be far off.

### Acceleration

The total number of petrol stations in this country has, in fact, been falling for some time past. The process now looks like being accelerated simply because, after a long period of rising demand, prices have risen sharply and demand has fallen at a time when costs of all kinds late sixties. But this memorandum has been made itself duets its investigations. The firm felt in various other fields of the report on the same issue may more likely to do so in the not now be far off.

Tants Hillman Kind, acting for Topview, accepts it has only just been registered. He agrees he is in "a messy takeover situation" but is singularly unkind about the City. "The Panel has no legal standing. They can only ask people to follow their rules. Let them get legal standing and people will listen to them."

### Boothman's presentation

Derek Boothman was at the Edinburgh factory of Bernard Wardle yesterday, inspecting a new sheet plastic process and keeping in his pocket a copy of last week's letter to 1,000 company chiefs from Michael Heseltine. Conservative industry spokesman on the need to modify annual reports and accounts to give employees and the public a clearer notion of capitalism's benefits.

Boothman is at one with Heseltine's sentiments on information, but reckons the slant may still be off-beam with its concentration on the problems of presentation of profits.

"That's given far too much importance," Boothman, 43, who has been chairman of the accountants working party which spent nine months preparing a report on financial information, talks about the importance of "other indicators of performance."

His group dealt to a large extent with "non-technical matters, but the next important word from the accounting world will be strictly on technique with the long-awaited publication next month of the Sandlands report on induction accounting.

Boothman's career has been entirely with the Manchester accountancy firm of Binder campaigned noisily in the late Hanly Singleton Fabian and sixties for accounting reform. Its predecessors. For the past four years, he has also been non-affair and the matter of ARI's

suddenly vanishing profits under new GEC management cropped up. Among those he seemed to annoy was Sir Ronald Leach, then President of the English Institute of Chartered Accountants, who went on to oversee a wide-ranging investigation of standards with chairmanship of the Accounting Standards steering committee to which Boothman reported. Leach and Stamp got on to the same side eventually, Stamp becoming director of the international centre for research in accounting at Lancaster.

### La view

#### Parisiennes

If the break-up of both the weather and the Test match wicket have got you down then take a little heart from the latest International Letter published in Paris by a lady with the delightful name of Danielle Hunnebelle. The 100 or so French industrialists who subscribe around £1,000 a year for Miss Hunnebelle's opinions are informed in her August offering that "Britain is awakening." Further, "it will become an advanced technological society, but will bypass the harsher features of super-industrialisation, which it abhors." In passing, we are a nation "which is the most commonwealth and civilised in the world, despite its extraordinary conservatism and unworldliness."

But bad news for the Celtic nationalists: according to Miss Hunnebelle direct rule from Westminster will continue in Ulster while "Wales is also too weak to secede." Most Welsh miners will remain loyal to the Labour Party. The challenge of Scotland is taken more seriously but Miss Hunnebelle avers, "I don't think that Scotland will secede in the foreseeable future."

Consult

## Business with Australia

## or New Zealand?

GRANT, 1975

Business with Australia or New Zealand?

Observer

# Ulster's 'peace lines' to halt gun law

From GILES MERRITT, Belfast, August 19

**IN ULSTER** it is now increasingly difficult to see the woods for the trees for the smoke. Sectarian aggression has flared into open conflict, deaths and casualties in ten days have accelerated to levels not seen for three years and the Secretary of State, Mr. Merlyn Rees, is clearly being forced towards a military-style crackdown in complete contrast to everything he has worked for since his appointment 18 months ago.

The situation is serious, but behind the smokescreen of incident reports Ulster nevertheless is in the throes of searching for a political solution. Negotiations between the senior representatives of the political parties of both sides are nearing their climax. It could be that the spiralling violence will eclipse any deal they can reach—gun law has a way of making the democratic process redundant—or it could be that the threat of a return to civil chaos is inducing a new flexibility in both Loyalist and Catholic positions.

## Postponed

Northern Ireland's constitutional Convention was to have reconvened today for its crucial session. Its 78 members should have trooped up the long hill to Stormont's sugar-white parliamentary buildings and filed into their specially adapted "agro-reducing" semi-circular benches to debate a new system of devolved Government that would finally replace the bullet with the ballot. But last week the Convention's scheduled meeting was postponed, probably for a fortnight or three weeks. At first sight it might appear that Ulster's politicians have no sense of urgency. In fact the delay was designed to allow extra time for the vital signs, quite a few senior politicians now realistically assess the odds on success as being no more than "sporting"—that is to say, 54 against. And after six years of a crisis that

has seen political solutions doomed to failure if not hard to be sceptical.

The inter-party talks, which are chiefly between the UUUC Loyalist coalition and the Catholic SDLP, needed more time was good news. It meant that the negotiators had still not reached impasse. The senior politicians involved in the talks have even let it be known that the atmosphere of co-operation and the "constructive spirit" that has emerged may presage success.

Certainly, the two main three-man teams, led by Vanguard party chief Mr. William Craig on the Loyalist side, and Mr. John Hume for the SDLP, have taken every precaution against the talks being sabotaged by their own hard-liners. A rigid secrecy of a kind quite foreign to Northern Ireland politics has been agreed by all participants and their backbenchers have so far been given only limited and reassuring briefings.

When it became clear last week that the inter-party talks would not come up with a worthwhile agenda by today's deadline, it was first thought that the parties might pay lip service to the Convention's schedule by allowing it to meet, hold a debate on some harmless subject and then adjourn to resume the top-level negotiations. In the event, they decided against that for fear that outspoken extremists on both sides would undo what little had been achieved.

Despite all these encouraging signs, quite a few senior politicians now realistically assess the odds on success as being no more than "sporting"—that is to say, 54 against. And

after six years of a crisis that



Heading the two main teams in the crucial inter-party talks are Mr. William Craig, on the Loyalist side (left), and Mr. John Hume (right) for the SDLP. They have taken every precaution against the talks being sabotaged by their own hard-liners.

UUUC and SDLP sat down for the three-day marathon session that began today in a Stormont committee room. Equally, it could be that the idea has already been dismissed by the SDLP team as little more than a Loyalist gambit to duck the power-sharing issue once again.

There are, too, a number of other compromise plans that are also expected to come under review, however briefly.

As the two teams touched gloves this morning, at the start of a sparring bout that could last a fortnight, they were also believed to be planning an exchange of documents outlining further schemes.

Armed, it seems, with mutinous-dressed-as-lamb proposals that give a new look to old ideas, both sides are attempting to extend their positions in the hope of meeting in the middle.

The SDLP has renamed power-sharing, so that old bugbear is now called collective responsibility. And the Unionists will try to duck the charge of monolithic majority government by suggesting a three-man Cabinet of Loyalists.

To be responsible for constitutional and security questions, it would have, beneath it, eight executive committees whose membership would reflect the party's numerical strength in the Convention. Thus the UUUC coalition parties would control three, as would the SDLP with one each going to the centrist Alliance Party and Mr. Brian Faulkner's UPN.

Leaving aside the avenues they still have to explore, the negotiators are now running out of time. While they cannot go to the Convention with anything

other than a reasonably surefire scheme—unless they are prepared to see it break down almost at once, and in the present climate it would probably end acrimoniously—they cannot waste a single day for fear of being eclipsed by the gunmen of the para-military organisations.

Mr. Merlyn Rees clearly intends to give them as much of a breathing space as possible.

With his emergency communiqué last Friday he made it plain that he intends to continue this present wave of violence with a tight security clampdown and, if necessary, the internment of suspected terrorists "whatever their affiliations" and whether their parent organisations "are proscribed or not".

That was an unequivocal warning that the Republican IRSP as much as the Provos, and on the Pro-

## Outrages

Mr. Rees' tough new stance will, he hopes, have an effect on the current sequence of murderous sectarian outrages. His real problem, however, is taking the heat out of the community conflict while keeping the delicate Provisional IRA ceasefire alive for as long as possible. Top priority goes to preventing the massive IRA terror campaign in Britain that an end to the truce would almost certainly bring. The view that Whitehall is thinking first and foremost of peace at home, with Ulster violence a secondary consideration, sounds cynical but that is what many people in Northern Ireland believe.

## Lukewarm

The official IRA's 48-hour-old appeal to the paramilitary private armies to take part in an emergency summit to end the killings has received only lukewarm responses from the UVF and UDA, while the Republican militants have remained ominously silent.

Northern Ireland's endless guessing game continues to confound the most expert observers. Indeed, Ulstermen view its now predictable unpredictability with a wary pride. This week may see either Protestant paramilitaries carrying out their threat to overrun the "peace lines" or a breakthrough by the politicians.

But with Ulster's three-day truce broken this morning by another sectarian bombing in a Catholic district and a shooting, the only certainty is that the cycle of violence is once again free-wheeling faster and faster downhill.

## Letters to the Editor

### BLMC's need for capital

From Mr. K. Pakeman.

The British Leyland exhibits the highest value added per pound sterling of fixed assets of any major motor company in the world (£2.31p value added per £1 of fixed assets). The company also has the highest gross output per unit of capital (£7.11p gross output per £1 of fixed assets). Both figures are directly derivable from the table presented (August 19) in the article by Terry Dodsworth about the Parliamentary Committee's rider on the Ryder Report.

That British Leyland heads the world league table in this regard bears witness to the extremely labour-intensive means of production. It results from the写入 down of capital values over a period of time and the absence of new investment. The obvious solution is substantial new capital injection.

Perhaps the division of value added between labour and capital (wages and profits) required by trades unions' leaders makes such new investment unjustifiable by market criteria. Perhaps new capital injection will exacerbate the overmanaging problem which no doubt exists.

None the less, the facts quoted destroy the simplistic argument that British Leyland is the least efficient car manufacturer in the world and should therefore not receive further public funds.

K. Pakeman,

11, Bromfield Street, N.J.

### Car market shares

From Mr. G. Peters.

Sir—I would like to confirm the theory advanced by Terry Dodsworth (August 14) for the high share of the car market taken by importers in the first 12 days of August.

The vast majority of importers' sales are to the private sector while British manufacturers still command 80 per cent. or more of the company car market. Our data show conclusively that the reason for August being the top sales month of the year is almost wholly that private buyers "bottle up" in their purchases to get the new suffice.

In the company sector cars are replaced after 8 miles or after 3 years and purchases are distributed very evenly throughout the year.

Thus all other things being equal importers' highest share will always be achieved in the first few days of August. The high stock levels of importers (particularly the Japanese) also enables them to profit from the bunching of sales that occurs at this time.

The continuing high level achieved by importers is of course a cause of great concern to the British industry, but it would be wrong for anyone to argue an escalating trend is a result of the latest figures. Those for September will be nearer the mark.

G. R. E. Peters.  
Research Surveys of Great Britain,  
Broadway House,  
The Broadway, S.W.19.

### Exchange controls

From Mr. R. Lewis.

Sir—While it must seem clear to the Government that funds should be stopped from leaving the U.K., the other side of the coin is forgotten, namely that controls hinder funds entering the U.K.

I recollect that when I first went overseas I automatically transferred my savings to my U.K. bank until it was pointed

out to me that as a U.K. citizen I could not easily transfer them overseas again. On my return all my dollars were converted to pounds, but am I or the U.K. better off because I was forced to do so? Two hundred thousand U.K. citizens resident overseas with say £5,000 of savings each—not an impossible figure—implied £28,000, denied to the British Government because of stringent exchange control regulations.

The rules themselves are obscure and my experience is that the average bank is only equipped to handle exchange control problems of the resident citizen. For those who travel widely and remain resident overseas periodically for years at a time the rules are complicated and difficult to obey to the letter because so much remains at the discretion of the Bank of England. For those who work overseas periodically but who do not intend to emigrate the legal position is confusing especially as the definitions of residence, domicile, exchange control, tax, etc., do not normally coincide.

The question must be asked why is it necessary for a Government to deny permanently to its citizens the right to hold funds overseas unless it is to do without the protection of other countries against overwhelming aggression? The actions of the Government and Treasury seem powerfully to support the view that overseas investments and funds are preferable to U.K. ones when the exchange control regulations are everlasting.

The arguments in support of exchange control have been in existence so long that the Government and the Treasury must believe them to be self-evident.

It would like to suggest that permanent restrictions raise psychological barriers to trading internationally and may account partially for the relative decline in the U.K. share of world markets and that private citizens cannot develop a wide ranging and intimate knowledge of the world if the ability to deploy their funds is circumscribed by obscure and discretionary rules that are permanent in nature.

B. A. Lewis,  
53, Marlow Way,  
New Malden, Surrey.

### Rejoining the 'snake'

From Mr. W. Grey.

Sir—There have been one or two smoke-signals from Whitehall of late suggesting that Britain might consider rejoining the "snake" of jointly floating European currencies in some shape or form before long. Of course, as your Common Market Correspondent, who picked them up, has pointed out (August 14), Britain cannot think of "fully" rejoining the "snake" in the immediately foreseeable future.

But just as there can be no smoke without fire, so I thought sometimes counts more than the deed, and on this occasion would doubtless be reciprocated. After all, the status quo has proved as much of a mixed blessing to us as would to all concerned, of whom we are now firmly one, a European Community permanently split down the middle.

Let the Chancellor therefore come clean and openly declare to our European partners at the first opportunity—which will be in Venice later this month—that we intend to realign our currency with theirs as soon as we and they are ready to take the strain.

W. Grey,  
12, Arden Road, Finchley, N.3.

### Floating rates

From Mr. G. Choudhary-Best.

Sir—in reply to Mr. Trigwell (August 18) I think it is simply unrealistic to assume that a Government of any political complexion can in effect abdicate all responsibility for maintaining the value of its currency by allowing completely free floating at international level. The search must be for a method which combines the advantages of floating with a measure of stability which alone can ensure expansion of trade and exports for the future.

If Governments since the war had concentrated on trying to create such a climate instead of so frequently dissipating their efforts in trying to intervene,

### Unemployment figures

From Mr. D. Liss.

Sir—if a senior fellow at the Institute of Manpower Studies, University of Sussex can go to the trouble of writing a long letter (August 12) without attacking the view that students on summer holidays and pensioners who choose to obtain unemployment benefit should therefore be regarded as unemployed, heaven help those students of his whose thinking processes he helps to shape.

D. Liss,  
49, Dale Street,  
Chinck, W.4.

### Reduced P.O. collections

From Mr. R. Hobbs.

Sir—Mr. Grey (August 16) suggests that P.O. collections should be radically reduced except in city centres. I assume

that the Protestant side, the UVF and UDA, are believed to be dangerously restless.

## Outrages

On the Protestant side, organisations like the UVF and UDA are thought to be stronger and better equipped than ever. Bank raids and armed robberies are now running at around six daily, mainly in Protestant areas, and the general conclusion is that they are "contract jobs" for the private armies. The system is that the bandit keeps half of the haul and the remainder goes to the organisation's war chest. Just how powerful the gunmen now feel themselves to be can be gauged from the calculated impertinence of the UVF's ultimatum to Mr. Rees that unless he calls off the ceasefire by Thursday (although it is not his to end, but the IRA's) they will "invade" Catholic strongholds.

## Lukewarm

The official IRA's 48-hour-old appeal to the paramilitary private armies to take part in an emergency summit to end the killings has received only lukewarm responses from the UVF and UDA, while the Republican militants have remained ominously silent.

At the same time, the paramilitaries on both sides are gearing up for a new bout of open warfare. Republican and Loyalist extremists fear that the Convention, against all predictions, when it was elected in early May, may be successful, and they are now readying themselves to fight a political part that would compromise both their inflexible demands.

The Provisional IRA's ruling Army Council appears to be playing down reports that a concerted offensive is due soon, but the two Provo Brigades and the Republican IRSP as much as the Provos, and on the Pro-

## To-day's Events

### GENERAL

Prime Minister makes nationwide television broadcast to launch Government's anti-inflation publicity campaign.  
TUC General Council meets, London.  
Dr. Henry Kissinger, U.S. Secretary of State, arrives in Jerusalem to begin negotiations for interim peace agreement between Egypt and Israel in Simi peninsula.  
**COMPANY MEETINGS**  
Chesterfield Properties, 1, Avery Row, W.C.1  
Com (H.) Plant Hire, Winchester  
House, 100, Old Broad Street, E.C.2  
LCP, Birmingham, 12.

### OFFICIAL STATISTICS

Henry Wood Promenade Concerts: BBC Scottish Symphony Orchestra (conductor Christopher Stoen) and the National Chamber Orchestra with Sir Edward Macmillan-Scott (piano) perform Debussy's Iberia.  
Pye Holdings (half year).  
Tube Investments (half year).  
Walls (F. J. half year).  
Woodworth (F. W. half year).  
**STONALITY**

Stonality Litany, and Elgar's Enigma Variations. Royal Albert Hall, London, 7.30 p.m.  
Gilletts Cup semi-final: Derbyshire v. Middlesex, Chesterfield, 22nd August.  
Lancashire v. Gloucestershire, Old Trafford.

# Is making profits losing you friends?

Recent research has suggested that only a minority of people in Britain understand why companies have to operate profitably; and that most employees think that profits make very little difference to them.

And in the last week, the Shadow Minister for Industry has written to Britain's top 1,000 companies, urging them to make every effort to explain to employees the true facts behind their financial results.

It must be a good idea.

But if it is to have any lasting value, any communication must be planned and executed in the right way; providing the information that employees and the general public really want, truthfully, interestingly and understandably.

Charles Barker—London's leading financial communications agency—has built up a specialist team in this area, which is already being used by many forward-looking companies. It has knowledge in depth of the suitable techniques (which include advertising, Employee Reports and Accounts and Video-tape). And it has developed consultancy and research services, which can advise on objectives, and measure results.

If you'd like to see some of our work, and make use of our experience, please write or telephone to Tom Nisbet or Richard Pollen at the address below.

**Charles Barker City**

30 Farringdon Street, London EC4A 4EA

01-236 3011.

# COMPANY NEWS + COMMENT

## TDG falls by £1.42m. at half time

**PROFIT BEFORE tax of Transport Development Group in the first half of 1975 declined from £1.02m. to £5.8m. For all 1974 it was a record £13.56m.**

The directors say that with the economy in its present precarious state it is not possible to predict the outcome for the current year but "Trading to date has continued at a satisfactory level."

Earnings for the first six months are shown to be down from 2.85p to 2.35p per 25p share. The interim dividend is 0.835p net (same). Last year's was 2.82p.

The continuing policy is to seek growth through acquisition and it is likely that present conditions will lead to increased opportunities in that direction, say the directors.

Means while it is a question of conserving resources and ensuring that the organisation is lean and fit, they add.

Half-year 1975 1974  
Turnover £1,566 £5,891  
Depreciation 3,611 2,842  
Profit before taxes 823 373  
Profit after taxes 564 227  
U.K. corporation tax 7,022 2,022  
Group sales 1,564 1,034  
Operating profit 243 243  
Overseas tax 463 277  
Tax deducted 246 246  
Total tax 2,622 2,419  
Net profit 3,965 3,894  
Minorities 185 185  
Attributable 3,779 3,894

\* Other than properties.

Increased profits were earned in the half year by the warehousing and cold storage companies, but the general price increases have inevitably affected the results of the road haulage and reinforcement undertakings. The wide functional and geographical span of the group is a source of much strength in current circumstances, says Mr. James Duncan, the chairman.

### • comment

Transport Development's fortunes have been slipping drastically over the past year with a first-half pre-tax shortfall following on a second-quarter decline in the second six months of 1974. Once again the road haulage side, where profits are down by some 30 per cent, has been the cause of the problems; elsewhere the warehousing and cold storage side have held up well, thanks to the emphasis on food products, which have been in demand despite some 50 per cent. to 60 per cent. With the depression biting deep into industry the prospects for road haulage look pretty grim but, with 70 per cent. of sales flowing from specialist vehicles and long-term contracts, TDG is better placed than most. TDG, together with the strong balance sheet, is sufficient support for the shares at 42p, where the yield is 10 per cent.

### Wood & Sons

#### upsurge

Eariware and packaging material manufacturers, Wood and Sons (Holdings) reports first half 1975 sales up by 42 per cent. to £1,471m., an increase of 54 per cent. to £163,000 in pre-tax profits only slightly short of the £165,520 for the year 1974.

Having regard to a very healthy order book the directors are confident that the figures for the whole year will be even more impressive.

### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
American Trust	16	1	Kinta Kellas Rubber	18	2
Attack Oil	16	7	Marshall (Thomas) Inv.	16	6
British Land	17	1	Nash Wm.	18	3
Brotherhood (Peter)	16	5	Orex Group	16	2
Burgess (F.H.)	16	8	Restmor Group	16	3
Capital & National Trust	17	1	Royal Insurance	18	1
Ciro Holdings	18	3	Sedgwick Forbes	16	2
Cory (Horace)	17	3	Singlo Holdings	18	5
First Scottish Amer. Trust	17	3	Slater Walker	17	7
Ford (Martin)	16	4	Telephone & Gen. Trust	18	6
Heron Group	17	1	Tempo Bar Invest.	16	8
Hoffnung (S.)	16	7	Trans. Development Grp.	16	1
Houchin	18	2	Wood & Sons	16	1

must have played an important part in second-half downturn but the pace of the decline probably owed more to the sudden switch by many parents to second-hand baby goods. Mothercare, the group's major customer, taking over two-thirds of total output has recently announced that its first quarter 1975-76 sales have risen by 22 per cent., which could mean that Restmor is now beginning to see an improvement in sales volume itself. However, with the group still heavily involved in what is certainly a contracting market, the cautious attitude of the shares, yielding 15.7 per cent at 42p, is understandable.

### Upturn at Martin Ford

Turnover for the half-year to May 31, 1975, of Martin Ford rose by 21 per cent. and pre-tax profit by 21 per cent. to £512,829.

The company's retailors of ladies' garments and accessories are expanding steadily through the acquisition of new trading units and the continuation of the branch modernisation programme.

The directors are optimistic that the company's turnover and profits will continue to improve in a systematic manner, despite the difficult national economic climate.

Profit for the year to November 30, 1974, was £551,783.

Stated earnings per 10p share increased from 1.68p to 1.99p for the six months and the interim dividend is raised from 1p to 1.2p net. Last year's was 1.076p.

Half-year 1975 1974

Sales (including VAT) £1,842,728 £1,753,339  
Profits before tax 562,429 454,539  
Taxation 274,707 244,997  
Net profit 287,323 209,532  
Dividends 137,000 123,000  
Retained 160,623 144,533

### • comment

In common with some other companies in the ladies' outerwear sector, Martin Ford has found it increasingly difficult to maintain its position on consumer spending, and, though sales volume is roughly unchanged, this contrasts well with, say, menswear, one of the first sectors to suffer from spending cutbacks. The summer lines have sold extremely well, and the current three-month turnover is expected to exceed that of the previous year, review, in accordance with trend even for this time of year. So even with something approaching firm in cash, Ford is resisting what were thought to be earlier temptations to move into other areas of clothing, such as menswear. In fact, expansion has been limited to two new units during the period with another two scheduled to open in the current year. The "hold back" attitude may not stimulate the share price, but the group is confident enough with a share price of 51p backed by almost 8p of cash and a maximum prospective yield of 11.8 per cent.

The interim dividend per 20p share is up from an adjusted 8.08p net to 1.05p. The 1974 payment totalled an adjusted 2.7083p.

Direct exports and the sales of overseas subsidiaries increased by 21.8 per cent., while home sales increased by 4.3 per cent. Profit from export business and overseas earnings is now running at 38.4 per cent. of the total, compared with 30.3 per cent. for the whole of 1974.

### • comment

As seemed likely at the halfway stage, Restmor has suffered a volume decline in the second six months of 1974-75 with profits 13 per cent. lower leaving the annual pre-tax level only marginally higher. The continuing

decline in the national birth rate

is reflected in the fall in the number of children under five.

The group manufactures machinery and power plant.

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&lt;p



# Royal Insurance profit up 42.4% so far

THE ESTIMATED worldwide results for the six months ended June 30, 1975, of Royal Insurance Company show an increase of 42.4 per cent. in profit before tax to £16.8m. The interim dividend is 53p per 25p stock unit, equivalent to 3.14p gross. This compares with the two interim dividends of 1974 aggregating 5p per 25p share. Profit before tax for 1974 was £15m. and dividends totalled 12.54p net.

The underwriting result for the half year shows a reduced loss of £12.5m. against £13.9m. The chairman, Mr D. Meinhardt, says that with the rest of the market a substantial deterioration in the personal sector, mainly automobile, and also to some extent in homeowners' business.

On the other hand, there has been some improvement in other lines, notably general liability and workmen's compensation, which reflects the underwriting action taken in recent times.

As regards the rest of the world increased underwriting profits were earned in the UK, and in both Canada and Australia the underwriting losses were significantly reduced.

In the US, claims as a percentage of earned premiums were 73.8 per cent (77.8 per cent) and expenses as a percentage of written premiums amounted to 28.9 per cent (29.4 per cent) producing an operating ratio of 108.5 compared with 107.2 for the comparable period last year.

Interest rates increased by 14.1 per cent to 12.75m. and long term insurance profits were 20.8m. The estimated profit after tax was £9.8m. (5.2p per unit) as against £7.5m. (3.1p per unit).

Capital and free reserves as at June 30, 1975, were estimated to amount to £270m. which is 38 per cent. of the preceding 12 months' premiums.

New long term insurance business, written in the first six months, new periodic premiums £8.7m. (£5.1m. and £1.1m.

for all of 1974); new single premiums £3.1m. (£3.8m. and £1.4m.). New sums assured totalled £98.8m. (£314.8m. and £601.3m.) and new annuities per annum £13.0m. (£9.8m. and £22.0m.).

See Lex Statement, Page 17

American Trust downturn

Net revenue for the half year in July 31, 1975, of American

## Houchin second half recovery

REFLECTING a second half recovery pre-tax profit of aircraft ground equipment manufacturers, Houchin, increased from £205,566 to £252,102. After 27 weeks, profits were down from £176,787 to £120,468.

As before the dividend is 2p per share.

The directors report that demand for the company's products remains strong, with the order book standing at £1.2m.

An increased sales meeting, 14, Great Tower Street, E.C., on September 11 at noon.

Statement, Page 17

## First half slump at Wm. Nash

A PRE-TAX profit of £1,000 is announced by specialist paper makers, William Nash for the first half of 1975, compared with £68,000 in the previous comparable period. For the full year 1974-1975, taxable profit amounted to £10,000.

The turnover result included a profitable first quarter and losses in the second three months caused by low operating levels.

The present level of operation is comparable to that of the second half of last year, say the directors.

The interim dividend is 2p (5p).

Turnover for the first half declined from £3.84m. to £3.3m.

## Kinta Kellas Rubber in good shape

Kinta Kellas Rubber Estates is in good shape to give of its best in the expected difficult trading conditions, the chairman, Mr P. Gunton tells members.

Costs survived for the three months to end June, 1975, were some 6 per cent. lower at £77,000.

With the uncertainty over production prospects and selling prices, it would be imprudent to forecast results for the current year, he states.

Mr Gunton reveals that during the year some 400 acres of rubber at all estates will come into tapping for the first time and "usefully augment crops."

As reported on July 8, pre-tax profit for the year to March 31, 1975, after charging revaluing expenditure, was £223,370 compared with £184,912. The reduced profit was the result of a lower net average selling price for rubber, by some 70 per kg.—coupled with a reduction in crop

losses.

For the past three years at least losses have been incurred in the second six months, but have kept the company in profit overall.

For the half year turnover was up from £89.9m. to £118m. and tax charge is nil (same).

There is no interim dividend.

The last payment was made in 1970.

Net loss of Ciro Holdings, retail and wholesale jewellers, remained doubled from £55,044 to £114,060 during the first six months of 1975. For the full year 1974 there was a net profit after tax of £20,146.

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Net loss of Ciro Holdings, retail and wholesale jewellers, remained doubled from £55,044 to £114,060 during the first six months of 1975. For the full year 1974 there was a net profit after tax of £20,146.

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## INTERNATIONAL COMPANY NEWS + EURO MARKETS

# Little to relieve the gloom at AEG

BY GUY HAWTIN

AEG - DER PUNKTIONEN's shareholders learned today that the handling of the AEG concern and its current problems. To-day's announcement, however, appears to be a clear indication that he retains the confidence of the supervisory Board.

The annual meeting, scarcely a cheerful one, heard details which stemmed largely from AEG's involvement in Kraftwerk Union, the nation's largest power station builder. It was also indicated to shareholders that the company is determined to sell that interest if suitable terms can be agreed.

Dr. Groebe appeared to reject a suggestion from the floor that instead of selling its 50 per cent of Kraftwerk Union—the other 50 per cent is owned by Siemens—the group should seek a partner to ease the immediate burden. An ideal partner, it was suggested, would be an oil producing state.

But shareholders were firmly told by Dr. Groebe that although Kraftwerk Union was interesting from a business point of view, AEG could face problems in finding the right kind of finance which KWU requires. AEG is having to finance a large order book forecast to rise from under DM.1bn. to DM.7bn. by the end of the decade). AEG would be obliged to assist in this, and there would be further short-time working and there would be further redundancies in the coming months.

## Akzo sees no early recovery

BY MICHAEL VAN OS

ALL THAT can be said about Akzo's announcement of a stated that sales in the first half of Fls.85m. second quarter net loss were 10 per cent lower than in the previous quarter. For pharmaceuticals, consumer (Fls.55.5m.). Second quarter products and miscellaneous sales, at Fls.285m., were 18 per cent, total sales and operating income for the first half remained on a par with last year.

Pharmaceuticals continued to develop "favourably". Stocks too high at the end of last year were considerably reduced—by Fl.270m.—in the first half.

To-day the Akzo chairman concentrated on the problem of remaining Akzo. He warned that the current negotiations between Enka—solely responsible for the Akzo losses—and the trade unions on the reorganisation of Enka must be concluded soon.

The reorganisation and the elimination of loss-making activities, which are absolutely essential, must start in a matter of weeks, not months." Any delay was bound to affect Akzo's other operations and plans of expanding areas where prospects were favourable.

The Akzo chief said that had the company not been compelled to scrap the reorganisation plans for Enka in 1972, following fierce Dutch trade union opposition and

## SEC allegation denied

FINANCIAL TIMES REPORTER

A SPOKESMAN for the Banque de Paris et des Pays-Bas (Suisse) to-day denied the charge made by the Securities and Exchange Commission that it had violated the anti-fraud provisions of the United States securities laws in connection with the 1971 offering of Pelex Corporation common stock. The Bank spokesman stated that it had not entered into any transactions in Pelex for its own account but only on behalf of a customer and at the customer's request.

Accordingly, the allegation, which has appeared in the Press, that the Bank withheld securities from public sale during the initial offering and then sold the shares at prices substantially in excess of the stated offering price, is without foundation.

The spokesman also stated that the transaction for the customer was in accord with the rules of the NASD.

FRANKFURT, August 19.

rated DM.800m. to about DM.1bn. to about

Talks were still "intensively" taking place with a view to selling the interest, said Dr. Groebe. It appears that the main candidate for purchase is the French St. Gobain concern, as talks with Siemens are understood to have broken down.

The annual meeting, which approved a rights issue aimed at raising DM.316m., largely to be picked up by the consortium of banks underwriting it, were told that there had been a 2 per cent fall in group turnover during the first half of the year.

Dr. Groebe said that domestic turnover had fallen by 8 per cent compared with the first six months of the previous year although this had been partially offset by an 8 per cent rise in overseas performance. In addition, during this period had risen by 2 per cent against the end of the first half of 1974, largely as a result of the government's investment incentives which expired at the end of June.

Already, since December 31 last year, the number of West German employees had been reduced by 6,000—4 per cent to 138,000. In spite of this there was widespread short-time working and there would be further short-time and redundancies in the coming months.

## Abercom woos U.K. investors

By Roy Levine

TWO OF South Africa's top industrialists will be visiting London next week to meet the U.K. investment community. They are Mr. Murray McLean, Chairman, and Mr. David Lurie, Vice-Chairman of Abercom Investments, one of the country's premier engineering companies.

The annual meeting, scarcely a

account of last year's losses

which stemmed largely from

AEG's involvement in Kraftwerk

Union, the nation's largest power

station builder. It was also indi-

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ly told by Dr. Groebe that although

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AEG could face problems in

finding the right kind of finance

which would be suitable for

the Gelsenberg energy concern.

Dr. Cipa, said the supervisory

Board's announcement, had been

appointed deputy chairman of

the executive Board and would

take up the position to-morrow.

He would take over as chief

executive when the 55-year-old

Dr. Groebe, at his own request,

retired from the job after the

1975 annual meeting.

Dr. Groebe, who joined the

executive Board in 1968 and

became its chairman in 1970, has

KWU's share capital by an esti-

## Takeover battle for Cyclone intensifies

By BRYAN FRITH

THE TAKEOVER battle for the share bid by Arc Industries, which was blocked last week by the Trade Practices Commission when Boral announced a higher offer, Boral is offering five of its shares for every four Cyclone initial price tag of \$A16m. The compared with its earlier bid Arc offer valued Cyclone at of eleven Boral for every ten \$A20m. The TPC also considered that the 36 per cent direct and indirect interest in Australia intensified to-day the Trade Practices Commission when Boral announced a higher offer, Boral is offering five of its shares for every four Cyclone initial price tag of \$A16m. The compared with its earlier bid Arc offer valued Cyclone at of eleven Boral for every ten \$A20m. The TPC also considered that the 36 per cent direct and indirect interest in Australia intensified to-day the Trade Practices Commission when Boral announced a higher offer, Boral is offering five of its shares for every four Cyclone initial price tag of \$A16m. 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A. H. Hermann examines the significance of the European Court's interpretation of the EEC competition rules under the Treaty of Rome and the effect it will have on many business agreements

## Business agreements neither dead nor alive

THE WIDESPREAD fear that arrangements as exclusive dealing, selective marketing, patent rights replaced the U.K. licensing, trade mark protection is unjustified. But it has created a situation in which the venture agreements. The Rules of U.K. courts will be unable to apply directly, in the same way decide disputes concerning as U.K. laws, to a multitude of wide range of business agreements if it can be held that these have an "appreciable" effect on the competition in such a way that the competitive structure of the Common Market might be affected.

All agreements which might be affected by EEC competition rules must be considered "provisionally invalid." Such agreements therefore neither oblige parties to do what they promised, nor justify claims for damages or for restitution of payments already made.

The European Court takes the view that if parties operate such agreements before the Commission has reached a decision (and this takes as a rule many years), they do so at their own risk.

Unless U.K. judges take the view that this is contrary to the fundamental requirement of legal certainty, the business community will have to learn to live without litigation in matters involving EEC competition rules and try to settle any disputes by arbitration or conciliation.

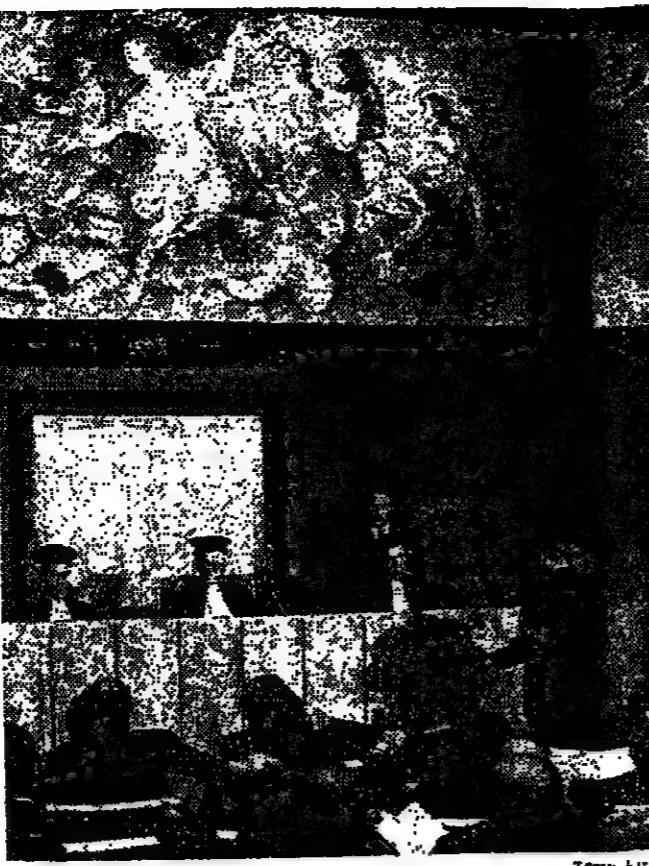
In a series of decisions which the European Court has handed down since Britain signed the Treaty of Accession, the nature of EEC Competition Law has been fundamentally changed. The cumulative effect of these decisions has gradually emerged during the past two years, but there was little point in the U.K. demanding any reforms with its referendum on EEC in the offing. But now the changes in the rules can no longer be ignored.

### Trends

Two trends are apparent in the EEC position. One is the enlargement of the scope of EEC competition rules far beyond the originally intended protection of inter-State trade.

The other is the automatic invalidation of a wide range of loosely defined agreements. Instead of the previous system which gave these agreements the benefit of the doubt until the Commission pronounced on them, the result now is great uncertainty about the validity of business agreements and arrangements.

This deterioration in civil law status affects not only monopolies, cartels and takeovers. EEC Competition Rules can also put a question mark against the validity of such



Terry Kirk  
The European Court: In a series of decisions it has handed down, the nature of the EEC Competition Law has been fundamentally changed.

### Questions

When Britain joined the Common Market, much was made of the advantages to companies from notifying their restrictive agreements first in the European Community, and second, in escaping fines and, third, in gaining "provisional validity." However, on February 6, 1973, in a U-turn which took everyone, including the Commission, by surprise, the European Court abandoned its own concept of "provisional validity" and replaced it by what amounts to a system of provisional invalidity, leaving most agreements neither dead nor alive.

Answering questions put to it by a Belgian court in the case of *Brasserie de Haecht* and its

an argument will be found valid appeared while the extra work by the national court, but the expense and dangers connected same instructions also made it with notification persist. All almost impossible for the court this is likely to have an adverse effect on the authority of EEC to declare an agreement invalid. Such a decision, said the European Court, can be taken by business community.

The national judge only if it seems that the present incompatibility of the agreement could be resolved either by the Commission or by national courts in a only notified agreements, only variety of ways. First, the Com-

mission could speed up its pro-

cedures, thereby reducing the period of uncertainty to reasonable proportions. This would be the easiest way because no legislation would be required,

but it is also the most unlikely since by current standards a decision is fast if it is achieved within two years. The second possibility would be the adoption of further block exemptions which would reduce the number of agreements suffering legal uncertainty. Indeed, at the time of the *Baecht* judgment it was generally expected that the Commission would produce a block exemption for licensing agreements, which represent the bulk of agreements notified from the U.K. after accession.

But now there is no indication that this will be forthcoming.

### Withdrawn

In the *Baecht* decision the Court reserved "provisional validity" only in "old" agreements, that is, in respect of the Six agreements concluded before March 13, 1962, and in respect of the enlarged Community, those in existence before January 1, 1973. However, the national judge has to take into account that the "provisional validity" of these agreements may be later withdrawn by the Commission with retrospective effect. Consequently, the judge may be ready to grant provisional remedies but would not necessarily feel in a position to deal with claims for damages and contractual penalties.

Additional uncertainties concerning "old" agreements arise from the differences between the Commission and the British Government regarding extraterritorial jurisdiction and further complications can result if an "old" agreement is modified or if use is made of standard contract forms. But even without these further technicalities, it is evident that although notification will still be desirable in those instances when there is a real and serious danger of fines, it has now no beneficial consequences for the civil status and enforceability of agreements.

Large British firms well informed about these changes are less willing to notify their agreements because the advantages which had neither the one nor the other effect. This makes it unlikely that

The Financial Times Wednesday August 20 1975

### HOME CONTRACTS

## Marconi wins Army colour TV order

**MARCONI COMMUNICATION SYSTEMS**, a GEC Marconi Electronics company, has signed the first series of contracts which will total more than £5m., under which it will supply equipment to bring British colour TV programmes to U.K. forces in West Germany. They have been placed by the Ministry of Defence (procurement executive) to the British Forces Broadcasting Service being ultimately responsible for programme content.

The overall project, due for completion by early 1978, will bring the BAOR a single channel colour TV service comprising programmes selected from schedules of both BBC and ITV networks.

**BAILEY METERS & CONTROLS** (Babcock & Wilcox group) has received an order worth £120,000 from Unilever for the supply of an Abacus computer control system for the Glinzach/Allgau unit of a Unilever subsidiary, 4P Papier Glinzach G.m.b.H. It will be a two-machine installation. A single Abacus will control basic weight, moisture content, machine speed, grade change and flowbox machines. The system will also incorporate video displays and an information system to provide management with analysis of square feet factory with an adjoining office and amenity building.

### APPOINTMENTS

## Long John senior executive posts

Following the acquisition by Whitbread and Co. of LONG JOHN INTERNATIONAL, Mr. Howard Feldman and Mr. Ad Stone, who are directors of Schenley Industries Inc., have resigned from the Board of Long John. The following senior executives of Whitbread have joined the Board of Long John: Mr. C. H. Tidbury, Mr. R. N. Farrington, Mr. G. R. Seymour and Mr. D. G. D. Webley.

Mr. Brian Small has been appointed a director of INGENIOLL MANUFACTURING CONSULTANTS/ENGINEERS and has returned to the company's branch in Daventry. In addition, he will concentrate on further expansion of consulting work in the engineering and metalworking industries at British Leyland Truck and Bus Division.

Mr. Peter J. C. Canet has been appointed to the Board of WATKIN ELLIOTT SYSTEMS ENGINEERS.

Three senior appointments in the travel division of AMERICAN EXPRESS are announced: They are Mr. Eric Brannan as manager, Edinburgh; Mr. Ted Keeble manager of the City travel office in Ames; and Mr. Joe McManus manager, Southampton.

Three management appointments have been made by BRITISH RAIL Eastern Region. Mr. Kenneth Taylor becomes industrial relations officer at regional headquarters, York; Mr. James O'Brien is the new divisional manager, Doncaster; and Mr. George Vincent is now divisional operating manager, Leeds.

## Saudia introduces TriStar. The most advanced wide-bodied jet between London and the Middle East.



Our TriStar service commences August between London and the Middle East via the route of Saudi Arabia.

**saudia**  
SAUDI ARABIAN AIRLINES

The businessman's friend in the air  
For 30 years

لهم اسْتَغْفِرُكَ



## WALL STREET + OVERSEAS MARKETS

## Index drops 14 on economic fears

BY OUR WALL STREET CORRESPONDENT

**SHARP LOSSES** hit Wall Street today, giving the Stock Market its worst hammering in more than three months. Amid apprehension that rising interest rates and reviving inflation will dampen the current economic recovery.

The Dow Jones Industrial Average dropped 14.24 to 805.51 and the NYSE All Common Index gave way 71 cents to \$45.23, while declines outnumbered advances by a four-to-one majority. Trading volume expanded 4.18m. shares to 14.99m.

Stocks were already declining broadly when the Assistant Treasury Secretary for Economic Policy, Sidney L. Jones, warned that while the economy is recovering, the next few months are "likely to be a turbulent period." He said monetary policies will probably be under intense pressure to respond to inflation and unemployment developments, and added that prices might escalate sharply in the next few months.

Analysts also cited New York City's lingering financial problems.

Some banking shares were hit hard following bearish speculation on the risks involved for banks connected with the rescue operation of New York City from financial collapse. J. P. Morgan dropped \$3 to \$31, and Chemical New York fell \$1 to \$33.

Texaco Gulf and Old, the most active issue, slipped \$1 to \$14—a block of 51,400 shares traded at \$13.

Natomas lost \$1 to \$24—the Securities and Exchange Commission filed a civil complaint charging Natoma and Thermal Power with violating Securities Fraud Act in a tender offer involving the two companies.

Utah International fell \$3 to \$83.1—Australia said it will introduce a coal export duty.

General Dynamics gave way \$3 to \$33, U.S. Steel \$1 to \$62; General Motors \$1 to \$48, IBM \$3 to \$78; Union Carbide \$2 to \$60; Philip Morris \$1 to \$45; and International Paper \$2 to \$23.

Dow Chemicals were off \$1 to \$80; Lone Star Gas \$1 to \$23; Standard Oil of Ohio \$1 to \$78; and Procter and Gamble \$2 to \$64.

American Family were lowered \$1 to \$17—a block of 233,000 shares traded at \$6.

Dayton Hudson gained \$1 to \$14 on a sharp higher second quarter net.

Gold Minings were lower as bullion prices eased on Europe on rumour the U.S. Treasury may make another gold auction.

The American SE Market Value Index moved down 1.13 to \$49.99, with declines outnumbering advances by 437 to 181.

Stocks that made the issue fell \$1 to \$30 or 13,500 shares.

Westar Petroleum dipped \$1 to \$91, while Frito-Lay eased \$1 to \$91 on its agreement in prin-

## OTHER MARKETS

ce to acquire Griggs Equipment for \$3.45m. in stock.

**Canada lower**

Canadian Stock markets also lost ground in light trading yesterday.

The Gold Share Index dropped 0.8% to 352.9; Metals Index lost 1.2% to 183.0; Base Metals 0.04 to 77.24; Western Oils 2.27 to 189.27; Utilities 0.52 to 127.35 and Papers 0.77 to 107.71. But Banks put on 0.44 to 269.49.

Moser further declined \$1 to 344.1 on 17,049 shares; Valeum Inc.

Construction and Electricals were irregular, while Metals were steady.

**Banking** were well maintained, although Credit Commercial eased slightly. Dealings resumed in Paternelle, up Frs 10 to 132.50 following news of its restructuring plans.

Bankers were little changed.

Dutch issues improved with Unilever up Frs 10 to 1,535. In West Germans, Bayer improved Frs 20 to 1,230.

U.S. shares showed little significant change. IBM turned Frs 3 to 7,403; General Motors rose Frs 30 to 2,038 and ITT put on

Fr 30











Wednesday August 20 1975

DESPITE FURTHER VIOLENCE . . .

## Cautious optimism at Ulster talks

BY GILES MERRITT

AS SENIOR negotiators for the Loyalist United Ulster Unionist Congress coalition and the Catholic Social Democratic and Labour Party met at Stormont this morning for a crucial new round of constitutional talks, a car bomb outrage and a shooting incident emphasised that Ulster's past three days of relative peace have merely been a lull in the storm of sectarian violence that began 10 days ago.

In spite of the increased tension that has followed the wounding of seven people in a 6 am explosion in a Catholic district of North Belfast and the shooting of a young man in the Catholic New Lodge area of the city, the two three-man teams taking part in today's inter-party talks met in an atmosphere of cautious optimism.

The negotiating session this week is due to last three days, ending on Thursday night. Latest indications are that both sides

are to exchange documents outlining their respective positions. The SDLP and UUUC are understood to have softened their conflicting attitudes, and there is a new hope that they may be on the point of establishing some sort of political common ground.

Whether it will be enough to found a new and mutually acceptable system of devolved government for the province remains to be seen. But, since the inter-party talks began on August 8, observers have been struck by the new spirit of constructive goodwill that appears to exist between the two sides.

A number of constitutional formulae have been suggested for discussion at the inter-party meetings—ranging from autonomous municipal councils to a "cantonal" division of Northern Ireland—in the hope that these would break the long-standing deadlock between SDLP demands for power-sharing and

### Triumvirate

It would be composed of a triumvirate of top Loyalists, but executive power for the day-to-day running of Northern Ireland would rest largely in the hands of eight powerful committees. These would reflect the political parties' numerical strength inside the 78-member Convention

that elected in early May to find a constitutional answer to Ulster's problems.

Loyalist insistence on majority rule. In fact, it now seems that both sides are hoping to reconcile their differing objectives rather than erect any radically new governmental system.

The

Unionist negotiating team, headed by Vanguard party leader Mr. William Craig, is reportedly planning a proposal to set up a small Cabinet concerned only with security and constitutional matters.

Whether it will be enough to

influence the business of the representatives of Protestants and Catholics. The UUUC Convention is being done at the inter-party talks, for fear that extremist backbenchers will turn three committees, the SDLP Ulster's "talking shop" into a three, and the remaining two shouting match. The idea of the would be divided between the inter-party talks is that they centrist Alliance Party and the moderate Unionist Party of Northern Ireland (UPNI), led by Mr. Brian Faulkner.

Details of the scheme to be outlined by Mr. John Hume, head of the SDLP team, are not clear, although it is thought

that "collective responsibility" rather than power-sharing will be its theme. Indicating a possible new flexibility in the SDLP approach to having a say in government, whatever Ulster's voting pattern.

To-day was to have seen the new session of the convention after the summer recess, but last

Thursday it was postponed. Ulster's secret talks. Page 15

## ICI launches 'pick-a-back' plan to assist British exporters

BY RHYS DAVID

ICI IS TO launch a "pick-a-back" scheme intended to help medium-sized manufacturers of consumer goods sell on the Continent by opening of a new distribution centre at Zoutewoude, near Amsterdam.

The centre, which will trade under the name M. H. de Jong, is being developed by ICI in a bid to step up its own penetration of the market for various non-industrial products such as paints, wallpapers and toiletries in the Benelux countries and surrounding areas of Germany and France.

The administration, distribution and other services provided by the centre for ICI group products will be extended on a commercial basis to other U.K. companies.

As a result, it is hoped a variety of medium and small companies, which at present may be reluctant to export—because of the problems of arranging for transport, customs clearance, VAT returns, storage of goods and distribution to retail outlets—will be encouraged to enter the market.

A more limited scheme was of

launched in 1966 by the Board of Trade when a number of large U.K. exporters were contacted to see if they would be willing to give advice and assistance to smaller companies in similar fields. A booklet was distributed listing the companies willing to participate, but the response from smaller companies was poor. An attempt to revive the scheme in 1972 also met with little success.

### Textiles

One important group of clients for the wider ICI scheme is expected to come from the textile industry and, in particular, from the carpet trade, which will benefit from the installation by ICI of special cutting machinery at the centre. This facility will make it much easier for the carpet manufacturer to supply Continental outlets with cut lengths of carpet.

The decision by ICI to establish the centre—which will serve a 300-mile radius covering the Ruhr, Cologne and Dusseldorf, the northern industrial belt of the Benelux, and the

Belgium—was the sale of ICI products, but

countries—follows a study by consultants. This established distribution as the major bottleneck likely to inhibit efforts to market U.K. consumer products in Europe.

ICI, which already has an established position in the U.K., will continue to market through such products as Dulux wall paints, emulsion paints and other home decoration and toilet products.

ICI has been seeking to step up its sales on the Continent, where its main business is with industrial companies producing textiles, plastics and pharmaceuticals.

### Sensible

The group is moving into the retail field with the opening of several European branches of its Choice home products shops, launched in Nottingham last year. Shops are due to be opened next month in Brussels and The Hague, and others are expected to follow. These will be supplied from the M. H. de Jong centre.

"Our main interest originally was the sale of ICI products, but

as a service company, de Jong will obviously have to pay its way. This, together with the boost which could be given to exports from the U.K., made extension of the facilities to other U.K. manufacturers seem sensible."

Additional cards for a member or his family will cost £4 instead of £1.50. Companies with multiple accounts will have to pay £50 for a bulk subscription compared with the present £25.

Diners Club of Great Britain, which the National Westminster Bank has a 49 per cent stake (the rest is held by Diners Club Inc. of the U.S.), has some 167,000 of its 2.5m. members in the U.K.

The distribution centre will start with 1,600 square metres but is expected to double fairly soon after operations begin in September. Although the cost will vary, depending on the services used, ICI estimates that a comprehensive package will amount to about 12 per cent on landed costs.

Manufacturers using the service will still be responsible for selling their goods, which ICI will be helping to move between factory and retail outlet. ICI claims that the system will make it much easier for companies to use agents effectively in selling their goods, and will also enable manufacturers to improve their delivery and

service.

## Wilson on TV to-night as drive to combat inflation is launched

BY RICHARD EVANS, LOBBY CORRESPONDENT

THE GOVERNMENT'S campaign statement as one of the most feature of his political career. The country's national leader, Mr. Wilson, will seek support from all sections of the community.

Although he will be addressing the nation in general, foremost in Mr. Wilson's mind will be the reaction of union militants to the counter-inflation policy. The campaign is regarded as a critical prelude to the TUC and Labour Party conference during the next two months.

Next week, distribution of a pamphlet explaining the Government's policy to every household in the country will begin.

To-day's advertisements seek to explain what the counter-inflation policy means to the individual. Five points are emphasised:

Price rises will be limited to 6% a week up to an income of £3,500 a year; the Price Code will be strictly applied to prevent "unjustifiable" price increases; price rises on some basic foods will be restricted; help will be given to limit increases in council rents; and shares and dividends will not be allowed to rise by more than 10 per cent over last year.

The Department of Employment this morning joins the attempt to sell the policy with a special feature in its broadsheet, Employment News, setting out the Government's interpretation of the pay guidelines.

Mr. Wilson, who will return from the Scillies to-day to record the eight to ten-minute broadcast in London, regards the

same week as appears in Employment News. The Industrial Relations Bulletin, last week, was approved by the TUC economic committee last week and is expected to be sent out to unions in a special circular before the Trades Union Congress the week after next.

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6% a week up to an income of £3,500 a year; the Price Code will be strictly applied to prevent "unjustifiable" price increases; price rises on some basic foods will be restricted; help will be given to limit increases in council rents; and shares and dividends will not be allowed to rise by more than 10 per cent over last year.

The message Mr. Wilson will aim to hammer home is that this policy is the fairest that can be devised at present to ensure reductions in the rate of inflation. All that indications are that he will not attempt to be politically controversial but will seek to obtain the maximum support for the Government's policy.

Mrs. Margaret Thatcher, the Conservative leader, therefore unlikely to return from her Canadian holiday to France. Instead, her deputy, Mr. William Whitelaw, will respond for the Opposition in broadcasts tomorrow evening.

John Elliott writes: The Department of Employment's

objectives have been "supported by both the TUC and CBI". But it warns that "The battle cannot be won in one year. It will need a programme over a number of years to nurse Britain back to economic health. But the battle could be lost in one year. That is why the next 12 months will be critical."

The company has responded

by saying that, coming at a time

when the plant is already losing

£1m. a year, the dispute is

threatening the future of the

works and that no pay increases

caused 1,300 other workers to be

possible before the next

laid off.

The men also agreed, at a mass meeting, to write to MPs in constituencies with Courtaulds factories explaining the background of the dispute, which has works and that no pay increases

caused 1,300 other workers to be

possible before the next

annual deal is due in February.

## Dearer subs for Diners Club

By Arthur Sandes

DINERS CLUB, one of the big two "unlimited" credit cards, is increasing membership fees to new members in Britain, they will pay £7.50 a year, while present members will continue to pay £5 "for the time being."

Additional cards for a member or his family will cost £4 instead of £1.50. Companies with multiple accounts will have to pay £50 for a bulk subscription compared with the present £25.

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THE LEX COLUMN

## British Land's debt mountain

Index fell 0.7 to 303.0

British Land's report leaves the main long-term questions about its future unresolved, and auditors Binder Hamlyn add the qualification that "the accounts have been prepared on a going concern basis." The report reflects the scars of the last 18 months in the property market.

additional capital cannot be ignored." A capitalisation of only £8.25m. rules out a conventional rights issue, and any alternative would presumably swamp the interests of the existing shareholders.

See also page 17

### Royal Insurance

Royal is right on target for its anticipated turnaround this year, following a 42 per cent rise in pre-tax profits to £16.8m. at the half-way stage. The general underwriting recovery has continued, so that first half losses are £1.6m. lower at £12.3m., after a "significant reduction" in the deficit in Canada and Australia, although losses have increased by £2.3m. in the U.S. despite the improvement in general liability and workers' compensation lines,

This re-assessment indicates total property assets of £228m., but the adjustment has not been put through the balance-sheet if it were, shareholders' funds would fall from £110.2m. to £56.8m.—leaving total borrowings of £186m. (up £26m. in 1974-75)—which compares with the loan stock limits of four times capital and reserves.

About £26m. of the debt is

repayable within five years,

though a large part of this is

not due until the end of the decade.

The rise in debt has also had

its impact on the P and L account, with interest charges up from £12m. to £17.85m. and a pre-tax loss of £6.8m.

In addition there are £8.5m. exceptional write-offs below the line, including £3.25m. for Biba, what is called a "consolidated capital account". Nor is there likely to be a quick return to profits in view of the size of the current deficit, although lettings and reviews already agreed are worth £2m. a year, the main reversions are still two to three years away. At least the company has only tiny capital commitments.

Against this background of a continued haemorrhage on the revenue account, the chairman

has managed to retain a longer-term optimism about the company's prospects, referring to resumption of growth over a period.

But with only small-scale disposals so far, a capital reconstruction of some kind is clearly on the cards—as reflected in the comment that "the urgent requirement for

capital commitments.

The operating profit in com-

mercial banking has dropped

from £4.6m. to £2.5m., apparently reflecting the run-

down in volume rather than any abnormal new provisions.

Although Diners Club Inc. has had its problems, Diners Club of Great Britain has been consistently profitable. However, a fall of profits recently

is clearly on the cards—as re-

flected in the comment that "it is

necessary in the near future

in order to bring Akzo out of

the danger zone."

Meanwhile 1975's losses could

exceed £15.6 per share, and the

group is faced with some pain-

ful decisions about the divi-

dend payment, £15.4 per share

last year. Close to the 1975 low

at £13.36, the shares remain

locked in a four-year down-

trend.

See also Page 19

members but clearly known as "bona fide" journalists.

Advisory Conciliation and Arbitration Service officers con-

tinued their efforts last night to help the Birmingham manage-

ment and journalists to find a